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University of Nanking

January 3, 1927

Dr. Robert E. Speer,
156 Fifth Avenue,
New York, N.Y.

My dear Dr. Speer:

We have not had the regular December meeting of the Trustees of the University of Nanking, partly because we had one meeting earlier in the fall, and partly because I have been anticipating the importance of having a meeting shortly after your return from China. As the Foreign Missions Conference will bring Dr. Corey and perhaps one or two other Trustees on from St. Louis, it might be very desirable for us to try to arrange for a meeting of the Trustees either just before or just after the Foreign Missions Conference. I know that you are crowded for time as you will be greatly in demand now that you are here, but I think it is very important that we should get in this meeting. If you will let me know what the possibilities are I will canvass the Trustees and fix the date at the earliest possible moment. Is it worth while to try for anything on Monday, the tenth, or on Saturday, the 15th? I fear the St. Louis people will want to get away soon after the meeting and may not arrive much before it.

You will be interested to know that Mr. Sarvis has notified Dr. Corey of his intention to resign September 1st. He has not had much success or encouragement in the financial work he has been trying to do for the University and did not expect to do this permanently. This means that there will be no really thorough work done in securing the funds which the University needs.

If you find it possible to give me a telephone answer on this letter I shall be glad to have it.

Cordially yours,

Secretary
University of Nanking

EMN-H

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Historical Board

Nanking

TRANSFER

January 14, 1927.

Mr. Russell E. Carter,
156 Fifth Ave., New York.

Dear Mr. Carter;

In accordance with our conversation of this afternoon, I am glad to give you the following dates in connection with the items which we are trying to locate for our University of Nanking records;

Swasey Gift pledged prior to November 1912 - but not paid until sometime later.

Mrs. McCormick's first pledge of 25,000 00 was received by April 12, 1912. - for dormitories.

Mrs. McCormick's second pledge of 10,000 00 was received by October 10, 1916 - for language school.

The Swasey Science Building and the McCormick dormitories were not built until 1917 or 1918. It may be possible that the money was not paid into the office until some years after the original pledge.

For your information, I enclose copies of three letters which refer to these gifts, and may be of some assistance to you in locating any information you may find in your own files.

Thank you very much for your trouble in this matter. I am hoping to complete these records while I am home, and appreciate any assistance from you.

Sincerely yours,

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Dr.R.E.Speer-2

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issuing of diplomas that will require the signature of the Chancellor and President of the University; nor am I quite sure that the University has any authority under its charter to grant graduate degrees any more than it has any authority to grant honorary degrees."

This seems to me a rather strange procedure in view of the previous position taken in 1922. If you can get any light upon this problem from Dr.Finley we should be interested to have it.

Cordially yours,

Secretary
University of Nanjing

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER
MISS IRENE SHEPPARD

TRANSFER

January 24, 1927

Dr. Eric M. North
150 Fifth Avenue
New York City.

My dear Dr. Eric:

I enclose herewith a report of what I said at the Nanking Trustees meeting, with some alterations.

Very cordially yours,

Robert E. Speer

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Dr. Speer, recently returned from a visit to China, reported on the University substantially as follows:

"It is a very great pleasure to make the kind of report that I think anyone visiting these institutions in China and going to Nanking could now make to the Trustees of the University of Nanking. First, regarding the Hospital at the University, Dr. Kerr and I went around to the Hospital when we were not expected; it was really an experience; ~~we were amazed~~; it is one hive of philanthropy. We marvelled at what was going on at so little expense, correlating the message and spirit of Christianity. The Hospital is doing as great a volume of work, though not of the same scientific quality as that done at P.U.M.C.; it has not quite the ~~same~~ equipment or staff, but is a good, honest, piece of missionary work. In education, you can sacrifice much in technique for the sake of developing Chinese leadership; this is not so in a hospital where life itself is at stake, and it will be a long time before enough Chinese develop to take over the administration of the hospitals. Most of the expense comes out of the fees, a comparatively small amount of cash being put in by the Boards. Regarding the four institutions where we spent the most time, Yenching, Shantung, Nanking, and Lingnan, we can have the greatest feeling of satisfaction and pride that we have four institutions in China such as these four, architecturally a way ahead of anything the Chinese have done, either at the Imperial University or *or South Eastern* Tsing Hua; every one of the four universities represents better architecture than any of the Chinese; ~~think perhaps it has been overdone at Yenching~~; of the four, the two simplest are Shantung and Nanking, ~~both better in that respect than Yenching or Canton; maybe, at Shantung, the architecture is unoriginal, but it is good, honest, simple and plain.~~

"The universities are very different in many respects; all alike in having a good plant now and a noble body of men and women behind them, although they differ very much among themselves in judgments. Nanking impressed Dr. Kerr and me both as at present the most substantial and satisfactory of the four institutions. Yenching was just beginning and ~~overdoing~~ experimenting, trying to do a piece of work for which they have not ^{the} staff; endeavoring to meet intellectual, scientific and philosophical problems in an atmosphere of Christian sympathy before they really have the ^{real} strength to do it; they have good men, but ^{the Chinese} they are amateurs still; at Tsinan, it is a question of what their line ought to be; it is being suggested that they ought not concentrate on extensive higher education, but to be a school of thorough going teacher training and preparation of men for the rural churches; in Canton, everything was ~~halter skalter~~ ^{something} uncertain ^{depending upon} as to what the Government was going to do.

"In Nanking, there is a large student body, well in hand, a ~~good~~ ^{good} faculty with more homogeneity than ^{some} other colleges. As to chapel services, they do and do not have required chapel service at Nanking; it is not compulsory, but credit is given for attendance. The services were full of students, both Sundays and week-days. Nanking is ~~far~~ ahead of other institutions in regard to voluntary religious teaching. Our chief problem is ~~then~~ of the Christian character and influence of ^{all the} the institutions; how are we going to make them tell for the primary object for which they were founded, to breed Christian men to go out to serve China. This leads ~~into~~ the question of voluntary or required religious teaching and chapel service and the attitude of the faculty toward bringing students ~~aggressively~~ to Christianity; they all want to do the right thing, but Nanking ~~seems~~ ^{seems to} to come nearer to meeting our ideals in this respect.

Nanking has far broader basis of Chinese ^{financial} support than other institutions; ^{except Nanking} ~~as between~~
~~Yenching and Shantung and Nanking~~ Nanking is in a class by itself. Another problem is
 that of the scale on which we are going to think of the universities and of American
 responsibility for them and America's contribution to them. With regard to its whole
 program, Nanking's idea is more modest than those of the other institutions; (here
 Dr. Speer read a letter from President Bowen which had been approved by Bishop Birney;
 this letter is to be circulated to the Trustees.) Dr. Speer continued: "The core of
 the whole matter is the settling of the relationship of these institutions to the
 Missions and the whole Christian enterprise in China in a way that is rational and
 will make possible in the future such relationships between the churches and the
 missions as will furnish the institutions with the backing of the churches and as
 will enable the churches to use the products of the institutions ~~as they send the~~
~~products out~~. Nanking is ~~best~~ in respect to its relationship to the ~~churches and the~~
~~missions~~, a spirit of understanding, good-will and cooperation."

In response to an inquiry, Dr. Speer stated that his review of the situation in the
 colleges will be incorporated in the Deputations's report to the Presbyterian Board
 and will be available.

in a very favored position

Cooperating Missions

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Dr. Eric M. North

CHINA UNION UNIVERSITIES

Fukien Christian University Shantung Christian University
University of Nanking **TRANSFER** Peking University
West China Union University

CENTRAL OFFICE

Cable Address: Nanfushan, New York
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

✓
University of Nanking

January 27, 1927

Dr. George T. Scott,
156 Fifth Avenue,
New York, N.Y.

Dear George:

Many months ago a committee on pension plan for the University of Nanking was appointed by the Trustees, consisting of yourself, Miss Bender and myself, with instructions to work out a plan, and without reporting to the Executive Committee or the Trustees, to send it out to Nanking for the judgment of the group on the field. It is probably desirable that this get there in advance of the spring meeting of the Board of Managers, and to do that we should try to get it off on Monday's mail. I am therefore trying to arrange for a meeting of the Committee on Friday, the 28th and am enclosing herewith in advance a draft of the plan as it has been worked out by Miss Priest and myself on the basis of recommendations of the Carnegie Foundation. Our statistical data is based largely on figures which they have given to us. I hope you will have an opportunity to look this over before the meeting.

Cordially yours,

Eric M. North
Secretary
University of Nanking

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TRANSFER

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK



RUSSELL CARTER
LUCY LEPPER SHAW
ASSOCIATE TREASURERS

CLARENCE A. STEELE
ASSISTANT TREASURER

February 10th, 1927.

Rev. Eric M. North, D. D.,
150 Fifth Avenue,
New York, N. Y.

Dear Dr. North;

As per your suggestion, I am sending you herewith all of my
files as Treasurer of the University of Nanking, namely thirteen
boxes covering the period 1912-1924.

Sincerely yours,

Russell Carter
Associate Treasurer.

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TRANSFER

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

Nanking

OFFICE OF SECRETARY

March 22, 1927

Miss Kathryn J. Linehan,
China Union Universities,
150 Fifth Avenue,
New York City.

Dear Miss Linehan:

I am giving below the relatives and friends of our missionaries
on the staff of the University of Nanking:

J. L. Buck's relatives

Mrs. Vincent M. Buck,
La Grangeville, New York

Dr. J. H. Daniel's relatives

Mr. F. B. Daniels,
c/o American Express Company,
Minneapolis, Minnesota

Mrs. F. E. Dunn,
3103 Portland Avenue,
Minneapolis, Minnesota

Dr. Farrington Daniels,
Route 6, Nakoma,
Madison, Wisconsin

S. J. Mills' relatives

Mrs. Morris S. Shipley,
912 Santa Rita Street,
Silver City, New Mexico

Mr. William E. Shipley,
Wissahicken Avenue and Ellett Lane,
Germantown, Pennsylvania

James M. Speers, Jr.

Mr. James M. Speers,
81 South Mountain Avenue,
Montclair, New Jersey

J. H. Reisner's relatives

Mr. J. G. Reisner,
McConnellsburg, Pennsylvania

Mr. F. K. Betts,
Marlboro, New York

Mrs. W. F. Betts,
3419 - 90th St., Jackson Hgts., N.Y.

J. C. Thomson's relatives

Rev. John A. Thomson,
Middletown, New Jersey

Miss E. W. Cook,
Bleecker Place, New Brunswick,
New Jersey

Rev. Dr. J. E. Williams' relatives

Miss Dorothy Williams,
Freeman Hall,
Wellesley, Massachusetts

Mrs. J. K. Warnock,
157 West 105th Street,
New York City

Sincerely,

Frances Graham

Secretary to Dr. George T. Scott.

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**THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.**

156 FIFTH AVENUE
NEW YORK

IMMEDIATE RELEASE
FROM DEPARTMENT OF PUBLICITY
BOARD OF FOREIGN MISSIONS OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVE., NEW YORK CITY

TRANSFER

April 14th, 1927.

TO THE RELATIVES OF CHINA MISSIONARIES

Dear Friends:

You will be interested in having these extracts from letters just received from the late Rev. Dr. John E. Williams and from Mrs. Williams.

DR. WILLIAMS: "We are prepared in every way for the coming of the Southern Government and we hope for better things. The outlook for missionary work has changed completely in the last year or so. Old stable China is gone with little prospect of return for some time. I want to go through the storm and see the University weather it to a secure basis in the new regime as a Christian institution. I want that we shall retain our Chinese friends and the interest and power to make new friends. Five have been in today - they always feel we are near them, whatever is happening - famine, flood - siege, war - revolution, counter revolution, - all sorts of times for twenty-eight years we have fared with them, so that they feel we belong as much to Nanking as any of them."

MRS. WILLIAMS: "The night before Dr. Williams was taken sick we went for a little walk together in the dusk of the evening. We went out beyond Ginling College and stood looking back to the lights of the University twinkling out in the soft blue gray twilight. I said, 'Jack if you had known all you know tonight when you began this work, would you do it over again?' His answer was very quick! 'Oh my yes! A hundred times over would I; where else could I have invested my life in a way that it would have brought me such large returns? The work we have helped to do will live on, and on, and change the face of China!' There is a chance that we will all have to get out for a time anyway, but we hold fast to our hopes that we can stay until our work here is done. We are all in considerable anxiety over the outcome. The situation changes fast, however, and by summer this chaos may be cleared up. We are always full of sympathy for the Chinese end of it. 'Blindfolded and alone we stand with unknown thresholds on each hand. The darkness deepens as we grope, afraid to fear, afraid to hope. Yet this one thing we learn to know each day more surely as we go, that doors are opened, ways are made, burdens are lifted or are laid by some great law unseen and still unfathomed purpose to fulfill.' We believe that we are here in the travail of a mighty Nation. We pray that at last China may find her soul."

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER
MISS IRENE SHEPPARD

TRANSFER

April 18, 1927

Reverend Eric M. North, D.D.
150 Fifth Avenue
New York City

My dear Dr. North:

I have been going over Dr. Williams' last letters and find the following postscript in one of them which I fear I overlooked. What is your suggestion in the matter?

W. E. W.
"P.S. - Word has just come that Miss Florence has resigned from the University Hospital Service. This she will be doing for two possible reasons;

(a) The present anti-British feeling in China which might effect her - this not important for she went through the most ~~with~~ acute time almost wholly unconscious of it because of the great love of all the Chinese for her.

(b) There is no retiring pension. In all her years in China she saved practically nothing, and the University providing only the closest living salary, provides nothing in the way of pension or retirement.

And yet we are losing to the service one of the noblest and rarest spirits that ever worked in China, - she is a magnificent nurse - of exceptional organizing ability, who could develop the finest team work. She has the most beautiful, winsome Christian spirit, not only carrying on always finest personal work but able to inspire others to follow her example. We can understand and sympathize with her in her decision, but shall always feel deeply the loss to the work. She is now in Plainfield. The Trustees should express to her our sense of deep loss in her leaving.

J.E.W. "

Very cordially yours,

RES/B

R. E. Speer

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN U.S.A.

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D. HOSPICO

L J Owen
THE COUNTRY HOSPITAL
17 GREAT WESTERN ROAD
SHANGHAI

F
Nanking

TRANSFER

April 22, 1927

Robert E. Speer, President
Board of Trustees
University of Nanking
New York City
Dear Dr. Speer,

Because of the catastrophe at Nanking, on March 24th of this year and the indignities suffered by my wife and family, to say nothing of personal losses, I herewith tender my resignation, to take effect as soon as I can get accounts into shape to be

0319

turned over to Acting
Treasurer, John H. Reisman,
appointed by the Board
of Managers.

It is our desire to return
to America as soon as it
is possible for Mrs. Owen to
travel.

Sincerely yours

J. Owen

Dr. Robt. C. Speer

Kindness of Dr. A. J. Bowen.

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TRANSFER

April 28, 1927.

✓
 Doctors R. E. Speer and E. M. North,
 150 Fifth Avenue,
 New York City, U. S. A.

Dear Doctor Speer and Doctor North:

On April 25 we sent you the following cablegram. The substance of it was discussed with Doctor Bowen before he left and had his approval, but the making up of the cablegram was left to Mr. Clemons and myself.

NANFUSHAN	NEWYORK
AWJEN	We approve of the plan
ICNIJ	Emergency funds.
MELYV	Total amount of losses estimated at
NOGAB	five
ULPYV	residences
CUBOC	burned
PRUXC	\$60,000 Mexican;
ERAZL	damaged badly
COIVT	buildings
IDUAF	equipment
FRYAT	\$61,000 Mexican;
ILUOW	fees
NEULM	miscellaneous
PHOWN	\$12,000 Mexican;
SRILS	personal property or effects
AIVUV	University of Nanking
WUYNN	supported
PSAVC	\$200,000 Mexican;
NICOP	mission
WUYNN	supported
PSAXC	\$250,000 Mexican;
RYBOF	native assistants
PNCID	\$40,000 Mexican;
IBLIK	Shanghai
UFBIC	refugees
PAEXJ	\$5,000 gold;
AIVUV	University of Nanking
WUYNN	supported
UVPEP	salaries
INOYL	home
ALUCB	allowances
PLEDC	\$28,000 gold;
YBNOH	travel
PFURV	\$23,500 gold.

0322

TRANSFER
52 Gramercy Park North
New York



Dear Eric,

Miss Priest gave me today the draft which you and Dr. Dealt had prepared. I gather that you had in mind one more sympathetic Church constituency. I had in mind in my suggestion the newspaper reader. I fear your statement will be too long for the newspapers. Perhaps we can use both. I wish you would show them to your father and get his judgment.

I note that no names are signed to your statements. Can not the public want to know who are making and working for their appeal?

I shall be away until Saturday. I think we ought not to delay getting out our appeals.

1. To the religious papers
2. To the newspaper
3. To our ministers and workers
4. To individual donors

Perhaps you and Dr. Dealt and I might each spend

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on some items and the work on 3 and 4

Very truly,
Yours

Robert S. Lyman

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK



FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER
MISS IRENE SHEPPARD

TRANSFER May 2, 1927

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Eric,

Yesterday afternoon I tried my hand at drafting a brief statement regarding our Nanking University needs. I enclose a copy of this herewith. Perhaps you have already prepared something - I trust that you have and that it may be much more satisfactory than this draft of mine.

I had in mind the outside constituency somewhat in preparing this draft. We might emphasize some of the religious aspects of the University a little more in our appeal to our churches.

The inclusion of Ginling was somewhat of an afterthought but I imagine we ought to make mention of it and name the amount which it ~~is~~ to have apart from the obligations for which the Boards will care. *needs*

If we want a little fuller statement I think we could very well use the second paragraph of Mr. Robeson's interview in which he describes the goodwill and friendship of the people of Nanking.

I think the sooner we can get out this general appeal to the newspapers the better. Perhaps Mr. Reed or Mr. Hinkhouse could put it in such form that the Associated Press would take it. Perhaps also we could have it handled by the publicity department of the Federal Council, although it might lie outside their province.

I think very much of you as you take up your work so soon with the Bible Society. I am glad we shall be continuing in the same loving association as in the past.

With warm regard,

Your sincere friend,

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UNIVERSITY OF NANKING



REGISTER

May 6, 1927

Dr. William P. Schell,
156 Fifth Avenue,
New York, N.Y.

Dear Dr. Schell:

As you know, the University of Nanking has been hard hit by the events in China. We find that we are going to need nearly \$200,000. to be able to help the staff set up their homes and pay their salaries and the emergency travel expenses involved in the departure from Nanking and in the few months immediately following.

The University of Nanking happens never to have put on an intensive, broadcast campaign, with the result that there are only a few score names of contributors which are on the Nanking lists, and the raising of an amount like this in the short time that remains before the summer, we feel can only be done by a prompt approach to a considerable number of persons. As the Presbyterian Board is one of the cooperating boards in the University we are venturing to ask whether it would be possible for you to make available to the University a list of names and addresses of those who would be looked upon as good prospects for gifts of \$50. to \$100. or more for an appeal of this kind. A draft of the text of the appeal is enclosed. We, of course, would like to have as many names as you would feel you could release to us. We would hope that it would be possible for you to release two or three hundred names or more. If there are any other ways in which you think it would be practicable to go about securing this fund we would be grateful to you for suggestion upon this matter. We must move promptly because the need for the actual cash is upon us and because there is so short a time before the summer.

Faithfully yours,

Secretary

EMN-H

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CC: Dr. R. E. Speer
Dr. Geo. T. Scott

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THE UNIVERSITY OF NANKING

NANKING, CHINA

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

May 6, 1927.

TRANSFER

Dr. Robert E. Speer and Dr. A. J. Bowen,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

Dear Friends:

There are a few items of interest which have developed since my letter of April 28, which I want to get to you on the S. S. Jefferson leaving tomorrow.

(1) University Property Losses.

Referring to the lists of losses and extraordinary losses due to looting in Nanking as of March 24, sent to you in our last letter, from information which is coming through from Nanking I am inclined to think that our estimate of \$1,000 damage for each of our twenty-five residences is going to be too little. An item of \$35,000 to \$40,000 to cover necessary repairs to the residences will probably be more in keeping with the actual needs. Of course, the longer the repairs are delayed, the greater will be the accumulated damages. A number of the houses have already been vacated by the soldiers and these will be open to petty looting and stealing of all sorts of woodwork, etc., etc. It was the feeling that the residences now occupied by soldiers would probably be better off than those that were unoccupied and left unprotected. I am hoping to have a careful statement by Mr. Gee in a short time.

The more word we get about the Hospital the more worried of feel that the \$4,000 will not begin to cover our losses there. It is now being occupied by the military and our own doctors are unable to function at all.

(2) Personal Losses.

The United States Consul General has asked for a statement of University losses, which will be sent to him in a few days, following the estimates included in our list of March 24.

Miss Purcell has checked up the estimated losses submitted in our last letter and we find that the total of losses for University-supported teachers will be somewhere between \$170,000 and \$180,000 Mexican, which is \$20,000 to \$25,000

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May 6, 1927.

less than the first estimates. We have been unable to get so complete a list of the losses of the Board-supported missionaries, but from the lists that are in it is probable that our original estimates will be about \$20,000 to \$25,000 too high and that the total losses will be near to \$230,000 to \$235,000 Mexican. This will make the total personal losses for Board-supported and University-supported teachers approximately \$410,000 Mexican. We have been able to get no further checks on the estimates of \$40,000 losses for the Chinese teachers.

(3) Filing of Personal Losses.

Mr. Clemons spent considerable time last week in taking up with the American Consulate General in Shanghai a form for the filing of losses that would be acceptable to the State Department. This form, along with a copy of his own statement, is being attached to the list of personal losses left with us by the various teachers and is being forwarded to their home address. These lists will have to be sworn to before a notary public and then sent to the Department of State at Washington. We shall send you a complete list of the persons involved, with amounts, etc., so that you can keep in touch with them through the New York office. Copies of the statement form, etc., will be sent to you for reference. Please note that these are not indemnity claims but merely lists of losses properly attested, on which later indemnity claims might be based.

(4) Situation in Nanking.

As you will have already known by the newspaper reports, Nanking has been made the headquarters of the new government. The Sixth Division under Cheng Chien, which was responsible for the attacks on the foreigners, has been disarmed, and some of the officers are reported to have been executed. As evidence that the disarming actually took place, we have the reports from our Taipingmen Experiment Station to the effect that some of the Sixth Division troops had made their way to the buildings where they were disarmed by Chiang Kai-shek's soldiers and in the melee which followed several of the school desks were broken and some of our seed mixed up. The cannonading which has been going on between Pukow and Nanking has evidently done no damage at all within the city, but Hsiakwan has evidently suffered very, very heavily. The Sunday after we left there was an attempt to get the labour movement under way with a big demonstration. One day was used for general demonstrations, and the second day they paraded before the yamen. It was reported that the yamen wall fell down on quite a large number of the labourers who were resting against it, bruising them about the head, shoulders, etc.; that the employers got up their courage sufficiently to refuse to pay wages for the days the labourers were on strike, and since then it has been impossible to get the labourers to make a demonstration or

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May 6, 1927.

to go out on strike. We have had very little difficulty with the labourers connected with the various agricultural enterprises and no trouble as yet with the University servants. The situation within the city has quieted down considerably. The merchants, however, have instigated a strike against the circulation of the Central Government notes, which they find are not very much more valuable than the military notes of Chang Chung-chang. The split in the party, the anti-communists against the communists, is becoming wider from day to day. Even the people at Hankow seem to be taking courage and are coming out more openly against the communistic elements there. The only hope in clearing up the situation, so far as I can see, is for the Nationalist party to purge itself absolutely of all Russian and communistic influences. And this will be a considerably more difficult task than it was to introduce this element into the Nationalist movement. A large group of students are reported to have issued a manifesto here in Shanghai against communism and the leaders of the Nationalist party at Hankow, and, more remarkable still, there was no mention of either imperialism, unequal treaties, or anti-foreignism. Shanghai is very quiet and I imagine there will be a drive now on the part of the Chinese to get rid of barbed wire entanglements, etc., but my guess is that they might as well try to get through them as to get rid of them for some time to come.

(5) Situation in the University.

From all we can learn the situation is very good in both the colleges. The teachers are back. Some new teachers have been secured. More than 300 students have returned and classes are going on. A number of students from Ginling have been admitted to the classes. There were a very large number of Southeastern students who wished to enter, but very wisely this was not allowed; fifty or a hundred Southeastern students would be sufficient to organize a clique that would make more trouble than enough for the administrative committees.

The situation at the Middle School is still hopeful, I think, but no very great progress has been made. They are very anxious for C. F. Liu to return and he told me a few days ago that he would be going back after the ninth of May. I urged him to do so. If he does return there is some hope for the Middle School being able to get under way before the term closes. The Primary School is already opened.

The Hospital is in the worst way of all the University units. It is now occupied by the military. There is very little cohesion among the hospital employees, from the top down. Dr. Chao Si-fa is very reticent about accepting the chairmanship of the administrative committee; as he hoped he would take it. We are still hoping that he will accept and if he does there is some hope

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May 6, 1927.

for getting the situation cleared up and the hospital functioning again. There is no one on the hospital staff, so far as I can see, who can make the thing go. Dean Kuo and Dean Chen and others at Nanking are very anxious that the hospital get going just as early as possible and I am sure that they will do all they possibly can to get some one who can assume the chairmanship of the administrative committee and get it under way again.

We are hoping to have Dean Kuo and Dean Chen here in Shanghai before the end of next week, with budgets, etc. So far as I can see everything is going along as well as can be expected under the circumstances. The men are still optimistic, showing a fine spirit, and are deserving of all the support we can possibly give to them.

The only two institutions in Nanking which are functioning today are the University of Nanking and the Y. M. C. A. Middle School. There is probably less education in China today than there has been for many and many a year. The situation is indeed deplorable.

In answer to a question from President Bowen, we have had no further word regarding the offer to purchase the University of Nanking. I doubt very much whether we shall hear anything more of it.

With kind regards and best wishes, I am,

Yours very sincerely,

John A. Keiser

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UNIVERSITIES
JUL 6 1927
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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

MAY 9, 1927

Dr. Eric M. North ✓
Dr. A. L. Warnshuis
Dr. Frank D. Gamewell
Dr. Stephen J. Corey

Dear Friends:

Re. Statement of James M. Speers, Jr. on the
Nanking Episode

Enclosed herewith to each of you is a copy for you and the organization which you represent of a full twelve page statement by Mr. James M. Speers, Jr. of the faculty of the University of Nanking on the Nanking events of March 24-25, 1927. This is a peculiarly important report as it gives paragraph after paragraph of Mr. Speer's summary of his personal interviews with all of the Nanking missionaries with whom he could come into contact after the tragedy. It is the most detailed single statement that I have seen on the happenings in Nanking on those two terrible days.

If any word of acknowledgment is sent I suggest that it be addressed to Mr. Speers who is now home on health furlough and is just at present with his father at 81 South Mountain Avenue, Montclair, N.J.

Sincerely yours,

George T. Scott
George T. Scott

GTS-NMF
Enc

0334

May 10, 1927,

Dr. Robert M. Speer,
156 Fifth Ave., New York.

My dear Dr. Speer;

In relation to the University of Nanking Campaign:

Dr. Bowen will be in Minneapolis on the 13th and has been asked to speak at St. Louis by Dr. Corey on the 15th. Inasmuch as you are leaving Monday the 16th, is it necessary to arrange for a meeting of the trustees - if possible - either Saturday or Monday? It will mean wiring Dr. Bowen to come to New York, cancelling the St. Louis Meeting. Is it wiser for him to attend that meeting, spend some time in Cleveland, etc.? I am sure it is splendid for the interests of the Disciples to have Dr. Bowen speak at this meeting Sunday - but there is a question in my mind whether the University should not come first. In any event, the decision in regard to the meeting must be made immediately in order to reach Dr. Bowen in Minneapolis.

If Dr. Bowen did remain in the West for the next few days, would it be possible for him to meet you enroute? I know he will greatly regret having to start in work for this campaign without the opportunity to talk it over with you first.

The statement, copy of which was sent to you, is in the hands of the printers - to be arranged on a four page folder, letter paper size, using the University letter head including the list of Trustees. Mr. Reid and Mr. Hinkhouse have your statement and this "appeal" to work over for the newspapers and the religious press. It is Mr. Reid's suggestion that this appear in next Monday's papers. Dr. North has asked me to inquire if you will be willing to write a letter to the editors of the "Times" and the "Herald Tribune" which can be printed on the editorial page. I believe you have talked of this previously. Would it be wise to have these letters appear the same day?

We are appalled at the few names we have on our lists. There are a few people that have contributed to the University to whom we shall appreciate very greatly having you write personal letters. The folder will be available to be included in these letters.

Mr. John L. Severance, 480 The Arcade, Cleveland, Ohio
Mr. Ambrose Wacey, 7818 Euclid Ave., Cleveland, Ohio
Mrs. F. F. Prentiss, 1122 Hanna Building, Cleveland, Ohio (Sister of Mr. Severance)
Mrs. Dudley P. Allen, *--no address except Mr. Severance's "
Mr. Edward S. Warkness, 36 Broadway
Mr. Arthur Curtis James, 39 John St.,

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Mr. D. B. Gamble, 4 Westmoreland Place, Pasadena, California.

Mrs. Schaeffler - and her sister

In 1912 we received two gifts as follows;

Mrs. Charles P. Turner (Presbyterian) 1503 Walnut St., Phila. (\$4,000.)

Miss Caroline Babcock, Neenah, Wisconsin (\$5,000.)

It was so long ago that I have given you the above information in case you thought it wise to write to them.

I have a list of names which I have secured from the files which I wish I could check over with you. I have been obliged to do this rather blindly, and Dr. North thought you could rapidly eliminate a good many names.

We asked the different Mission Boards if it would be possible for them to let us have a list of people to approach, but to date, we have not heard from them. I believe Dr. Scott felt they would be willing to release about two hundred to us. We would appreciate anything that could be done to secure these names for us.

Dr. North suggested that you might be willing to write undated letters which could be addressed and dated later. However, whatever seems best to you will be very satisfactory to us.

There is just one other question; letters from different members of our faculty who have reached home indicate they are speaking rather generally among their own home churches, etc. Do you think it is wise to send a letter to them asking them to present at this time the appeal? Mr. Robson was a bit hesitant about appealing for funds to replace his personal losses - and many others may feel the same way. I shall appreciate your opinion. I have wondered if this campaign could be carried on rather extensively if we could organize our own faculty and staff members into united action wherever they may be - which will cover a wide range of territory. I am very ignorant of methods of campaigns and this plan may not be wise or at all possible.

I am sorry to take your time which I realize is very much occupied with your plans for the General Assembly, but appreciate very much the assistance you are giving us.

Sincerely yours,

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TRANSFER

Memorandum; conference between Dr. Robert E. Speer and E. M. Priest, May 11, 1937.

Handwritten mark

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Good No do

1. Dr. Speer will write the letters to the editors of the Times and the Tribune - mailing Saturday in order to agree with the date that the statement is sent out. If it does not go into the Monday papers, we will need to advise his office to hold up these letters.
2. Dr. Speer feels it is unwise to attempt to have a meeting of the Trustees before he leaves for General Assembly on the 16th but suggests either the afternoon of the following dates in June as convenient dates for him; June 9, 10, 13, 14.
3. It will be possible for Dr. Speer to meet Dr. Bowen in Chicago at twelve o'clock for luncheon on Wednesday the 18th. Word was immediately sent to Dr. Bowen, asking him to wire his plans - acceptance, etc.
4. The letters which Dr. Speer is to write personally will be taken care of by him.
5. Dr. Speer furnished a list of about one hundred names. The same has been copied, placed with other lists, and the original returned to his office.
6. Dr. Speer kept one copy of the list of names taken from Nanking files which he will check over, eliminating such names as appear to him of no value, etc. This will be returned to us later through his office.
7. Dr. Speer feels it is important to line up the faculty in this country for united action in assisting in this campaign. (In view of this I have been thinking of a joint "news" and campaign plan letter to be sent to all before they become too involved in other plans)

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For file in Secretary's Office N.Y.C. copy to
THE UNIVERSITY OF NANKING *Pres. Bowen to his home.*

NANKING, CHINA

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

TRANSFER

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

F JNR

INDEXED

May 12, 1927.



Dr. Robert E. Speer and Dr. A. J. Bowen,
China Union Universities,
150 Fifth Avenue,
New York City.

Dear Dr. Speer and Mr. Bowen:

We are sending out in this same mail occasional letter No. 2, the large part of which is made up of extracts of letters which we have received mostly from our Nanking colleagues and friends, and which we hope will serve to reflect the feelings of those who are left behind and the conditions under which they are working. There are a few general items which I wish to take up in this letter with you.

(1) University Property Losses:

Mr. Charles T. Gee came in this morning and we had a half day conference together with reference to University property problems. The third floor of the dormitory has been poured and the roof is going on. There will be no difficulty at all in completing the building and keeping it within the original appropriation and as approved by the last meeting of the Board of Managers. The old east dormitories were not disturbed at all. We will have to revise our estimates on the item of residence repairs upwards another \$10,000 Mex., bringing it now up to an estimated total of \$50,000. It is also questionable whether it will be worth while to trying to repair some of the older buildings, such as the B. B. Griffing, E. V. Jones and C. S. Gibbs residences. The newer buildings should be repaired first. No building will require less than \$750 to \$1,000 Mex. to get it into habitable shape again. Mr. Gee has submitted a tentative list of repairs for all the residences, but it is not in such shape as to be worth while sending to you. Our estimate of \$50,000 Mex., however, was based on it after allowing for more repairs than were listed by him. The least damaged houses are as follows: Williams, Reisners, Thomsons, Bowens, J. B. Griffings, Mrs. Meigs, Bucks, Hamiltons, Lowdermilks and Trimmers, which, as you will note, take in most of those built in the last 10 to 12 years.

Just where we can go to get any money to make these repairs is very much of a question and if the emergency campaign that was suggested in the New York cable has been put on and funds are available for repairs, please let us

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know at once. The longer these buildings go unrepaired the greater will be the damage. Mr. Gee seems to think that there will be no difficulty at all about getting them occupied and if they are occupied by families, the soldiers will not attempt to use them further.

Mr. Gee also was able to give me a little further information about the condition of the Language School buildings. - all portable equipment was carried off, but the two buildings have not been so very badly damaged. A few windows are out and probably some doors, but the damage is evidently not quite as heavy as we had been led to believe. There is as yet no reason to change the original estimate of \$20,000 damage on buildings and equipment of all sorts.

(2) Personal Losses.

In this mail we are sending out by registered letter the lists of losses left with us by our University paid teachers, addressed to their homes or to the forwarding addresses which were left with us before they departed. Copies of all this correspondence is attached hereto. The lists left with us by Board supported teachers are being sent to the executive secretaries of the various missions involved, with the exception of Dr. Hutcheon's which is being sent to him direct to the States. You will note that we have asked each individual to report directly to the New York Office as well as to us as soon as losses have been filed. Mr. Clemons was of very great service in preparing a test statement which was finally accepted by the Consulate General here in Shanghai.

(3) Indemnity for Losses.

There is already developing here in Shanghai some opinion with reference to indemnification for losses sustained in Nanking. All those who had personal experiences at the hands of the Nationalist soldiers feel that indemnification should be insisted upon. Those who lost nothing seem to feel that it would be wrong to attempt to get indemnification. The Methodist (North) Mission held a several days conference last week at which Dr. Diffendorfer was present with Bishops Brown and Birney. The matter of reparation was discussed at considerable length. There was strong convictions on both sides of the question. No definite action was taken, but Dr. Diffendorfer said that he was willing to take the responsibility for trying to secure indemnification for personal losses through their Board of Foreign Missions, rather than attempt to secure it from the Chinese, by governmental action.

We hope to take this question up with some of the men back in Nanking at an early date. Yesterday in conversation with J. B. Powell he related a story that had come down from Nanking. A soldier was taken to task for selling the bricks from one of the foreign compounds and the answer was: 'Well, the Chinese will have to pay for them any how. So why shouldn't the poor people or we get what we can now'%. My own feeling at the present time is that

*
we rec. sent separate to Dr. Gee.

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steps should be taken to secure indemnification for personal losses from the Chinese government. As mentioned in a previous letter, we should be very happy to have a statement of the attitude of the Board of Trustees toward this whole problem of indemnification for personal and property losses and in the meantime I shall try to get an expression of opinion from this side.

(4) College Administrative Committee.

The College Administrative Committee has been organized with Mr. T. S. Kuo as chairman, Dr. Chen Yu-kwan as vice-chairman and Mr. K. C. Liu as secretary.

(5) Middle School.

The Middle School has not yet been able to get under way. C. F. Liu has been unwilling to return but after getting a letter from Dean Kuo yesterday, I called Mr. Liu on the 'phone and after considerable urging he promised to go back Saturday of this week. I telegraphed Mr. Kuo immediately to this effect and I hope that Mr. Liu will be effective in pulling the Middle School together. Mr. Kung Tseng is struggling along with the Model School groups, but is having a difficult time. There is still quite a number of soldiers in the compound in spite of the fact that promises were given to evacuate the soldiers when the school was needed for educational purposes.

(6) Hospital.

You will note from Dean Kuo's letter which I am enclosing that some sort of a paper has been signed with the military authorities. Just what is behind it all I do not know. I can't imagine Mr. C. F. Chiao signing any kind of a paper without very great pressure having been brought to bear. There is much point to what Dean Kuo says that it is going to be difficult to get the military out of the hospital unless we are in a position to carry it on ourselves. George Lee and Dr. Kiang Feng-i went back to Nanking last week and I hope they will be able to work up some kind of a satisfactory organization. I wish that Horton Daniels were here and could help on the hospital problems.

(7) Budget for 1927-1928.

Yesterday we received a budget from the College Administrative Committees for 1927-1928 covering the College of Arts and Science and the College of Agriculture and Forestry. Mr. Owen and I will work over this as carefully as we can and call a meeting of the Executive Finance Committee some time next week.

(8) Special Famine Fund Travel Appropriation.

In the meeting of the Famine Fund Committee on April 27th they approved a request which I made for \$7,000

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extra appropriation for 1926-1927 to apply on the travel of members of the University supported by the Famine Funds. This was in addition to the regular appropriation for 1926-1927.

(9) Shanghai Missionaries.

It is estimated that there are between 1,000 and 1,500 missionaries in Shanghai at the present time. There are many more in Korea and Japan. Mr. Pettus of the Peking Language School is here and he is proposing a plan to some of the heads of the larger missions whereby opportunity for study will be given for this large group of missionaries. It is an excellent suggestion because the majority of them have next to nothing to do, and I know of nothing harder on morale than such a condition as this.

(10) General Situation in Nanking.

The situation at Nanking seems to be quieting down somewhat. The soldiers, of course, are everywhere. It is not only foreign property has been occupied by them but all foreign style houses or wherever they can be quartered. Mr. Gee told me this morning one reason why General Chiang Kai-shek does not try to clean up Pukow was because he has had his hands busy trying to establish peace and order in Nanking and to purge all branches of the military of communistic elements. Among the military at Nanking there is evidently a very strong feeling against Cheng Chien who was responsible for the Nanking outrage. Gee also said that a special telegram had been sent to the generals operating about Nanking, including Cheng Chien, ordering them to give the utmost protection and consideration to the foreigners inasmuch as they had shown their confidence in the Southern Army by remaining in the city. There can be no question but that there is a great deal of regret among those in high places of what happened in Nanking. Mr. Ing Mei-chi, our contractor, came down with Mr. Gee and he said that the conditions in the city were quite all right. Mr. Gee said he had seen a number of Japanese in Nanking.

(11) General.

Mr. Clemons left last Saturday for home via Suez on the 'S. S. President Garfield'. Mr. Owen is feeling better, but gets his strength back rather slowly. Shanghai is quiet. Sir Austin Chamberlain's pronouncement that the British would not send a second note or seek sanctions came as a very great disappointment to the commercial interests, both British and general foreign interests. So far as I can see it was about the only thing Great Britain could do. It looks to me as if the kindest procedure now is to keep hands off for a little while and let the Chinese fight it out among themselves. It is my opinion that there is going to be an awful lot of fighting in the process.

With kind regards and best wishes, I am
Yours very sincerely,

John H. Reiser

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TRANSFER

May 13, 1927.

Dr. Robert E. Speer,
New York.

My dear Dr. Speer;

Confirming my telephone message to your office this afternoon, the following telegram has been received from Dr. Bowen;

"Delighted meet Dr. Speer Chicago eighteenth as suggested letter eleventh. A. J. Bowen"

In order that there may be no misunderstanding, the following paragraph is from my letter to Dr. Bowen dated the 11th;

"Dr. Speer will be glad to meet you on his way to California and gave me the following message to send on to you: 'I can meet Dr. Bowen for luncheon at twelve o'clock on Wednesday, the 18th in Chicago. My train leaves at 2:30 but we could have two and a half hours together. Please tell him to meet me at the door of the main dining room of the Northwestern Railway station. I am leaving on the Northwestern railroad.' This was arranged in case you would like to meet Dr. Speer. Will you please wire us immediately so we can advise Dr. Speer whether it is satisfactory to you or not? There was not time to ask you if you would like to have such a conference so we thought this would be the best way. If it is not convenient or possible for you, you can indicate the same in your wire."

Very sincerely yours,

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THE UNIVERSITY OF NANKING

NANKING, CHINA



PLEASE SEND REPLY TO
SHANGHAI OFFICE.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

May 13, 1927.

TRANSFER

For Dr. Speer
✓
Dr. Robert E. Speer, President,
Board of Trustees,
University of Nanking,
156 Fifth Avenue,
New York City.

Subject: Filing of Personal Losses sustained
by University Teachers at Nanking,
March 24th, 1927.

Dear Dr. Speer:

Enclosed please find:

- (1) A letter of instruction covering the filing of personal losses sustained by American teachers of the University of Nanking in the looting at Nanking, March 24, 1927, which has been sent to all our teachers, whether in America, Japan or China.
- (2) A form for filing losses which has been accepted by the American Consulate-General in Shanghai;
- (3) Memorandum for Americans filing claims for property losses issued by the American Consulate-General, Shanghai.
- (4) Copies of letters to Shanghai representatives of the cooperating mission boards;
- (5) A Detailed list indicating the place to which the personal losses list of each individual member of the faculty has been sent. The lists of personal losses have been sent out today by registered mail.

Please note that we have asked each of the teachers to notify both the New York office and our office here when the losses have been filed.

If we can be of any further service in this matter, please let us know.

A duplicate of this letter and enclosures will follow in the next mail.

Yours very sincerely,

John H. Reisner
John H. Reisner.

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TRANSFER



May 14, 1927.

Dr. Robert E. Speer,
156 Fifth Ave., New York.

My dear Dr. Speer;

Thank you for the use of the statement of the losses in Nanking, which I have copied and return to you.

It is a great relief to me that you will be able to see Dr. Bowen in Chicago. I know he will be very glad to have this opportunity before any future plans are made.

Mrs. Clemons told me this morning that Dr. Bowen was very greatly discouraged, and that Mrs. Bowen had asked Mr. Clemons to try and assure him that there was "something in the world left for him to do" even although it might not be in China. I am passing this on to you as it occurred to me that you might like to know of such a statement - and from Mrs. Clemons it is very dependable.

Very sincerely yours,

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TRANSFER

May 18, 1937.

Dr. Robert E. Speer,
156 Fifth Ave., New York.

My dear Dr. Speer;

I have your letter of May 17th enclosing the resignation of Mr. Owen. A letter should be addressed to him:

c/o University of Nanking,
Room 613, Missions Building,
Shanghai, China.

I am very glad you are acknowledging this resignation to him. It has been placed with the other items to be considered at the next meeting of the Trustees, but I enclose a copy in case you wish to use it when writing to him. It will not be possible for them to leave China until after the middle of July, and Dr. Bowen feels that after a few weeks of rest in the hospital, he will be able to carry on part of the work connected with the University accounts. He hopes to be able to close the books to March 24th, bringing home a complete statement to that date. For this reason, I do not believe it will be necessary to have the executive committee act on the resignation.

The Owens are my most intimate friends in Nanking and I knew he had sent you this resignation. They are both very weary, very discouraged, and seriously handicapped by limited physical strength at just this time. However, I know they feel they cannot consider ever returning to China again - although we all realize that this feeling may be a very different one in a few months.

Very sincerely yours,

0347

COPY

Shanghai, China

April 23, 1927.



Robert E. Speer, President,
Board of Trustees
University of Nanking,
New York City.

Dear Dr. Speer;

Because of the catastrophe at Nanking on March 24th of this year and the indignities suffered by my wife and family, to say nothing of personal losses, I herewith tender my resignation, to take effect as soon as I can get accounts into shape to be turned over to Acting Treasurer, John H. Reisner, appointed by the Board of Managers.

It is our desire to return to America as soon as it is possible for Mrs. Owen to travel.

Sincerely yours,

L. J. Owen. (signed)

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THE UNIVERSITY OF NANKING

NANKING, CHINA

Nanking

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

May 21, 1927.

Miss [unclear]
Dr. Robert Speer,
156 Fifth Avenue,
New York City.

Dear Dr. Speer:

TRANSFER

We were busy yesterday with a meeting of the Executive-Finance Committee and are meeting again today. We are hoping to have ready for you this morning a copy of the budget which will indicate to you that at the beginning we had an estimated over-expenditure of some forty thousand odd dollars, and now we are proposing to meet the difficulty. The corrected copy of the budget will go out next Friday. I am also enclosing a copy of the agenda, which will indicate to you the many matters which we are having to consider at this time. The full minutes along with a covering letter will go forward with the budget on the next boat.

I do hope that we will have some word soon from the Board of Trustees and that early action can be taken on the various matters, particularly on the budget. While the political situation is far from clear, we see no reason whatever for not carrying forward the University. In fact, the men are proposing a Summer School, especially as a means for protecting the University buildings, which can be very much more effectively done than if the buildings are vacant and there are no University activities going on. This suggestion came from the University Administrative Committees and is just one indication of the way they are assuming responsibility for keeping the University intact and protecting it as carefully as possible. It is very difficult to realize the serious problems which these men are up against daily, but I have every confidence that they will be able to pull the University through.

I hope that you will let us know at least by cable with reference to the educational budget for 1927-1928. The delay in getting the budget to you this year is unavoidable. It will probably be very close into July first before action can be taken, but we would like to learn just as soon as possible afterwards what action the Board of Trustees have taken so that this information may be transmitted to the Administrative Committee and faculty members that they may know what to expect for the coming year.

I wish that you might have been at the meeting yesterday. The Chinese members showed a very excellent spirit and one of our graduates, a Mr. Wu, business manager of the Commercial Press, was especially helpful, and I feel sure that we can look forward to a good backing from the Alumni.

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This letter is just by way of anticipation and in the hopes that the budget will be sufficiently clear for you to take at least some preliminary action on it.

With kind regards and best wishes, I am

Yours very sincerely,

John H. Reiser.

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This letter is just by way of anticipation and in the hope that the budget will be sufficiently clear for you to take at least some preliminary action on it.

With kind regards and best wishes, I am

Yours very sincerely,

John H. Keiser.

JH: JML

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THE UNIVERSITY OF NANKING

NANKING, CHINA

Keep for office files.

NANKING

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

May 26, 1927.

Dr. Robert E. Speer, President,
Board of Trustees,
University of Nanking,
156 Fifth Avenue,
New York City.

TRANSMITTED

Dear Dr. Speer:

I am addressing this letter to you directly and sending one copy each to President Bowen at his Minneapolis address and to the Secretary-Treasurer of the University of Nanking at the China Union Universities Office.

Enclosed please find a copy of the minutes of the recent meeting of the Executive-Finance Committee of the Board of Managers and of the budgets for 1927-1928, covering the College of Arts and Science, the College of Agriculture and Forestry, the Library and general administration. At least eight extra copies of the minutes and the budget are to be sent to the New York office under separate cover by this same mail.

The Committee met all day Friday, Saturday morning, a special meeting was held Saturday afternoon and again on Tuesday morning and Wednesday afternoon of this week. Our problems have been knotty ones and many matters were considered as will be indicated by the Agenda, a copy of which is attached. Only those items were taken up that are reported in the minutes. It will be necessary to have a full meeting of the Board of Managers, possibly within the next two weeks, particularly to consider the problem of property losses and repair and the complex problems associated with the University Hospital.

The meetings were well attended by the Chinese members of the Committee. Mr. Wu Tung-choh, Vice President of the Shanghai branch of the Alumni Association, and General Sales Manager of the Commercial Press, attended most of the meetings and was particularly helpful.

We have written the minutes up rather fully - more so than usual, because so many changed and changing factors are in the situation of which note has had to be taken. It will not be necessary, therefore, for a great deal of additional comment to be made on the various actions that were taken.

Budget for 1927-1928

MEF 295 Famine Funds Budget:

This item has already been approved by the China Famine Fund Committee. It follows the details of previous budgets, but slightly less than the budget for last year. The minutes of the meeting of the China Famine Fund Committee will be forwarded to

0353

you shortly. They approved a special item of \$7,000 additional in the 1926-1927 budget to cover travel on two foreign faculty members supported by these funds.

MEF 297 College Fees:

The budget submitted by the College Administrative Committees provided for a decrease from \$90 to \$70 in tuition fees, a considerable increase in dormitory rents and an increase from \$2.00 per year to \$4.00 per year library fees. Part of the decrease in tuition fees was made up by the increased income from dormitory fees. After long discussion it was voted, and I feel very wisely so, that we should make no change at the present time in University fees. The College Administrative Committees feel that pressure would be brought by the government and by the students for a reduction of fees. It was not felt wise to attempt to meet such a condition before it was actually imposed and in the hopes that such an action would not be made at all by the government.

MEF 298 Salary Increases:

This suggestion came from the Chinese themselves. A number of the departmental budgets had been made out in part last February and early March before there was any suspicion of the March 24th incident, in which usual increases had been made. The Famine Fund Budget as submitted included the usual salary increases, but it will be revised on the basis of the above action, so that the action of no salary increases will apply to all parts of the University, including secondary schools. This saving is estimated at \$2,500.00 made on the basis of the total salaries. We were without the payroll but it seems clear that we can save at least this much and possibly more. The mimeographed budget will contain these changes, but we shall have to await correspondence with Nanking for the details.

MEF 299 - Alumni Gift:

This suggestion also came from members of the Nanking Alumni. There was a feeling in the Committee meetings that as the Chinese were now assuming larger administrative control of the University, they should also make an attempt to contribute financially. This matter will be taken up by the Alumni Association and I believe will be put through. We shall do all we possibly can to cultivate the Alumni. We have many proofs of the great interest in and the steady loyalty to the University on the part of our Alumni.

MEF 300 - Cash Payments in lieu of Vacancies in Board-Supported Quota:

The trouble in Nanking has resulted in at least three vacancies in the Boards quota; as follows: Dr. J. E. Williams, and Mr. James M. Speers, Jr., in the Presbyterian quota and Mr. Ben Holroyd in the quota of the United Christian Missionary Society. One other vacancy existed in this latter Society through the resignation of Prof. Sarvis. In view of the unsettled conditions and the necessity for providing immediately for Chinese professors to carry on at Nanking next fall the Board of Managers hope that this item will be allowed by the Boards

concerned. It should be noted, however, that just as soon as the situation becomes a little clearer, there is no question about the Chinese desiring these quotas to be filled with actual representatives. A suggestion has already been made that some of the University-supported faculty might be transferred to the Board-supported members. We have reckoned that the cash payment in lieu of personnel would begin with July 1, 1927.

MEF 301:

This action is self-explanatory. There is no likelihood at all of women with children getting back to Nanking at the beginning of school. It is quite possible, however, that the situation in Nanking will be such that it will be safe for foreign teachers to return. Mr. Thomson has already expressed himself as desiring to go back and I am sure Mr. Bates feels the same way. This also applies to both Mr. Buck and myself. If these men are returned it will mean that two of the Chinese professors will not have to be engaged and thereby effect a saving of \$3,600.00.

MEF 303 and MEF 304 - Salaries of University-Supported Foreign Faculty:

These items involved \$40,966.66. We had to face the problem of providing for the University-supported faculty for one year or a part thereof, and at the same time, had to face the problem of securing teachers in their place, if the College of Arts and Science particularly would be able to function at all. We do not know what financial arrangements the Board of Trustees will make with these University-supported people, but it is understood that some expect to resign, others we presume will probably teach for a year and some, of course, are on regular furlough and are planning to return. In the case of resignations and in the case of those who would be given temporary leave, the saving would probably be considerable, and it was on the basis of the above considerations that we felt it was safe to take action MEF 304. This amount is a little over 30% of the total amount budgeted for the University-supported staff. If the saving on University-supported staff is more than this it might be used as a contingent against the expected income in case the expected income, as indicated in actions MEF 299 and MEF 301, did not fully materialize.

MEF 305 - Budget approved:

On the basis of the above considerations the budget for 1927-1928 was approved.

The budget has been a very difficult problem. There have been so many uncertainties and so many variable factors to be taken into consideration. We feel, however, that we have done the very best under the circumstances that we could and we hope that some emergency fund may be provided by our Board of Trustees to tide over these most difficult days and until we can see what reorganization, if any, is necessary.

MEF 307 - Correspondence Courses:

This matter is now in the hands of a small

committee. A meeting of the Advisory Council of the East China Christian Colleges and Universities has been called for June 4th, when the matter will be further considered. The suggestion has some merits, but also many difficulties.

University Hospital

MEF 307 to 312:

These actions are self-explanatory. Plans are now under way, as indicated previously, for a meeting of the Full Board of Managers in which the University Hospital will be one of the chief matters for consideration. The hospital has been taken over by the surgeon-general of General Chiang Kai-shek's army. Our last word is that they are ready to turn it over whenever we want it.

Middle School Budget

The minutes contain rather full notes of the two meetings which were held to discuss the problems and budget of the Middle and Model Schools. It is not necessary to comment further. We will need action by the Board of Trustees on MEF 319 which asks for a possible deficit of up to \$3,500.00 for the Middle School. These estimates are on the basis of very conservative enrollment figures. Everything that can be done will be done to make the Middle School self-supporting. The Middle School group, however, may very easily develop into the most turbulent of all our student body. It would have been easy to have raised the enrollment by 50 to 60 and show a balanced budget. My own feeling is that if we have anything at all like favorable conditions, there will be no deficit in the Middle School. Mr. Liu is now working on a new budget under the new plan of reorganization, as indicated in the MEF minutes and discussions.

Administrative Committees

The feeling is fairly general, I think, that we should not now undertake any radical reorganization. The men in the College Administrative Committees feel this way. We are under great deal of stress at the present time and it would be unfortunate if any attempt were made to force earlier reorganization than the situation calls for. That some reorganization is necessary has been evident for several years, and is now more evident than formerly. We should like to call attention of the Board of Trustees to the fact that the University had already made practically all the known requirements of the government for registration. Our Board of Managers has a majority Chinese; the Chairman of the Executive-Finance Committee of the Board of Managers is Chinese; the Administrative Committees are wholly Chinese; courses in religious education and religious exercises are now on a voluntary basis and I think there could be no question at all about the educational standing of the University and its being able to fulfill all additional requirements that might be imposed. This matter of registration is one that we shall have to consider also, but there again our Chinese friends do not want precipitate action. They realize, probably more clearly than most foreigners, that now is not an opportune time to attempt negotiations for registration.

Treasurership

MEF 323 - University Treasurer:

This item needs little comment. We are working on a cable today which we shall send off at once tomorrow, asking the Board of Trustees to have Miss Priest return as treasurer of the University at once. Mr. Owen leaves July 2nd and we should like very much for Miss Priest to be here before he leaves. Miss Priest has the full confidence of the Board of Managers and of the Administrative Committees. There is a unanimous opinion existing that utmost care must be taken in keeping our financial condition clear at all times and that the present administrative relationships between the treasurer and the Administrative units be kept as clear as possible and in line with the division of responsibility that now holds.

At the April meeting of the Board of Managers I was designated acting treasurer. With my experience since that time I see perfectly clear that it is out of the question for me to undertake the duties of treasurer. There is a tremendous amount of work to be done here in the office - more than in the ordinary course of events in Nanking. Miss Priest knows everything in connection with the work of the treasurer's office and she would be able to take Mr. Owen's place most acceptably. We hope, therefore, that we shall soon hear that Miss Priest is returning. She would, of course, have her headquarters here in Shanghai until such time as conditions in Nanking would make it possible for her to return. No action was taken with reference to the period of her service -- the longer the better, but we feel that if her coming was to be for only one year it would be the wisest thing that could be done. Naturally we hope, however, that she will stay longer, or as long as she can.

General Situation

The situation in China at the present time seems to me points to only one thing so far as the University is concerned - and that is, that we keep the University going just as long as we possibly can. Plans are now under way for a Summer School in cooperation with the Association for the Improvement of Education in China and one other organization, whose name I do not have. The faculty and student body are showing a most admirable spirit, evidences of which come in not only from faculty and student, but from outside observers. I hope, therefore, that early action can be taken on the budget so that we may know how we stand with reference to the wishes of the Board of Trustees.

Property Losses

The Hospital losses will have to be increased to \$30,000 which brings the property and equipment losses up to a total of \$175,000. These losses will be taken up at the meeting of the Board of Managers, to be held at an early date. There is no hope of covering them here in China, outside of the government and I do not know that there is any hope there. We shall

have to depend at least in a large part for these losses from the Board of Trustees.

Political Notes

The chief item of political interest is a confidential report which I had last night to the effect that Sir Miles Bimson and Mr. C. C. Wu, the Minister for Foreign Affairs of the Nanking Government, were negotiating a settlement of the Nanking affair. I have heard from several reliable sources that the Nanking Government is particularly anxious to clear up the Nanking incident just as quickly as possible; that they were willing to accede to the demands made in the five Powers Notes, except for the item of responsibility for the outrage, which General Chiang Kai-shek feels belongs to Hirota and his 'cat's paw' rather than to himself. However, I am pretty sure that he will accept the responsibility and that he can do it in a way that will not hurt but rather enhance his reputation and confidence of the foreign powers in him.

We are doing all we possibly can over here to reach through our thousands of enterprises as we can. The situation, however, as I am sure you will readily appreciate is rather complex, but we shall go forward as quickly and as resolutely as we can.

Hoping to have favorable word by cable regarding the Board of Trustees' action on the subject's contribution, I am, with kind regards and best wishes,

Yours very sincerely,

John H. Reiser
John H. Reiser.

JHR: bmg
(encls)

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THE UNIVERSITY OF NANKING

NANKING, CHINA

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

May 20, 1927

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

AGENDA

Board of Managers, Executive-Finance Committee Meeting
Friday, May 20th, 1927

Members: Messrs. C. A. Burch, Sanford C.C.Chen, Chang Fang
E. H. Cressy, Handel Y. Lee, Li Ming-fu and John H. Reisner

1. Prayer.
2. Organization of Committee.
3. Minutes of Meeting, April 21, 1927.
4. Approval action special committee on Famine Fund Budget as per MEF 289.
5. Budget 1927-1928.
6. Treasurer for 1927-28.
7. Middle School Budget for 1927-28.
8. Model School budget for 1927-28.
9. University Hospital Budget for 1927-28 and a ction M. 287.
10. Summer School, 1927. - Request for guarantee of \$1200 (withdrawn).
11. Repair of Residences and Assignments.
12. Repair of Language School buildings and temporary use for students.
13. University Administrative Committee, Appoint of.
14. Salary payments to June 30; of C. Hung, C.C. Liu.
15. Building and Property Committee, (add names of Deans Kuo and Chen,
and C.F.Liu.)
16. Registration (Statement)
17. University Administration - continuation of committee.
18. Language School fees for 3d term, collection of
19. Resolution re Prof. Wiggans.
20. Statement of Losses at Nanking.
21. Graduates, 1927.
22. Statement re negotiation for College of Agriculture and Forestry.
23. Indemnities.
24. Return of J. L. Buck.

0359

Nanking

TRANSFER

June 1, 1927.

Mr. Dwight H. Day,
1120 Fifth Ave., New York.

My dear Mr. Day:

It seems strange to be writing you from New York. I shall hope to see you in the not distant future.

You will be interested in the enclosed appeal which our Trustees have issued in order to help on some of the extraordinary expenses due to the Nanking trouble.

You will be sorry to know that Mr. and Mrs. Owen and their family, who were to sail the same day that Mrs. Bowen and I sailed - April 23d - were delayed because a day or two before that day Mr. Owen went to pieces both physically and nervously. He was taken to the hospital and a letter received a few days ago, written May 6th in Shanghai, stated he was in the hospital only about ten days and was at that time doing part time work and will soon be on full schedule again. I am sure that the enforced rest and protection from the multitude of people wanting to see him to straighten up accounts was what he needed. They are to sail July 23d and this will give him ample time to get the accounts all in good order before he has to turn them over. It was that and the uncertainty of the future as well as the distressing experiences in Nanking that pulled him down.

We remember with very great gratitude your gifts to the University and do hope you do not feel they have been in vain. I am sure that could Dr. Williams be here to speak, he would say that his life and his death have not been in vain. The foundations have been laid deep and solid for the work of the University of Nanking, and while the building may be rockd for a time, fuller and better things in years to come will be built upon these foundations.

Hoping that we may have a chance to chat some day, I am

Very cordially yours,

0360

THE UNIVERSITY OF NANKING

NANKING, CHINA

Stamp: Nanking

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

TRANSFER

June 17, 1927.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

✓
Dr. Robert E. Speer,
and
Dr. A. J. Bowen,
150 Fifth Avenue,
New York City.

Dear Dr. Speer and Dr. Bowen:

There are one or two things which I would like to say about the political situation which I did not wish to state in my letter in connection with the meeting of the Board of Managers. I think there is a fair possibility of some of us getting back to Nanking in September. Certainly there is nothing that would warrant anybody coming out from America to be here for the opening of school. It may be possible for some to come out in February for the beginning of the second semester, but I think the remaining members of our faculty need not look forward to getting back for active work much before September 1928. Of course, the situation may clear much more rapidly than seems possible at the present time, which would make it desirable for as many as can and who are not on regular furlough to come back in February.

One great difficulty is that there has been so much anti-foreign propoganda carried on and there have been so much mendacious literature issued that the country is terribly stirred up. I had a note from Mr. Powell, editor of the China Weekly Review, a few days ago which seems to me sums up the situation about as wisely and well as can be done. He says: "I am just in receipt of your letter of June 12th, pertaining to the activities of the communistic elements in the Kuomintang party. I suppose you noticed in the papers recently news items from Hankow which indicate that they may decide to give their various Russian advisers a holiday. But frankly, I do not believe it is going to make a great deal of difference from the standpoint of foreign interests for a considerable period, due to the fact that this "China for the Chinese" movement has gone so far that the Chinese of all classes have become very unreasonable, somewhat similar to what happened in Japan a few years ago. Just what the final outcome will be no one can say, but I have an opinion that the next few years are not going to be the most pleasant for foreign interests in China. All we can do is to try to adapt ourselves to the conditions as best we can and put up with it. The other alternative being to get out entirely. What seems to have happened is that propoganda has been so strong and intensive that it is next to impossible for the Chinese to reverse themselves even though the leaders would like to at the present time."

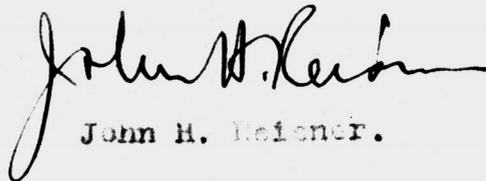
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Until Peking is taken and we know what Feng Yux
hsiang is actually going to do, it is very difficult to
fortell the trend of events. If Feng goes in with General
Chiang Kai-shek for a more conservative policy, we may
expect things to clear up, but if Feng goes in with the
Hankow group, we can expect things to get worse.

I have been very much distressed to see so many
attempts in otherwise Christian circles to white wash
the Nationalist Government of their recent excesses. Why
not be perfectly frank and recognize the destructive elements
that are destroying not only foreign interests, but Chinese
even more, and are ruining trade and commerce, making
education impossible and stirring up the people with false
information, from the effects of which they will not get
over for a long, long time. We are dealing with a very
serious revolution and an unreasonable revolutionary
spirit, so we might as well make up our minds not to be
patient and wait until the situation clears up.

With kind regards and best wishes, I am

Yours very sincerely,



John H. Reiser.

JHR: bmg

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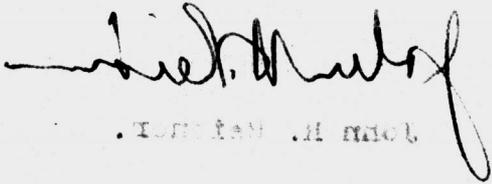
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Until Peking is taken and we know what Pong Yu
means is actually going to do, it is very difficult to
forecast the trend of events. If Pong goes in with General
Chiang Kai-shek for a more conservative policy, we may
expect things to clear up, but if Pong goes in with the
Hanow group, we can expect things to get worse.

I have been very much distressed to see so many
attempts in the Chinese Christian circles to write wash
the Nationalist Government of their recent excesses. Why
not be critically frank and recognize the destructive elements
that are destroying not only foreign interests, but Chinese
even more, and are ruining trade and commerce, making
education impossible and driving up the people with false
information, from the effects of which they will not get
over for a long time. We are dealing with a very
serious revolution and an even more revolutionary
situation, and it is all necessary to be
realistic and to see the situation clearly up.

With kind regards and best wishes, I am,

Yours very sincerely,


John H. H. H.

THH:jag

RECEIVED
UNIVERSITIES
JUL 9 1927
JOINT OFFICE

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THE UNIVERSITY OF NANKING

NANKING, CHINA



PLEASE SEND REPLY TO
SHANGHAI OFFICE.

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

June 17
University of Nanking

✓
Dr. Robert E. Speer,
and
Dr. A. J. Bowen,
University of Nanking,
150 Fifth Avenue,
New York City.

Dear Dr. Speer and Dr. Bowen:

I want to write a very brief letter today regarding the meeting of the full Board of Managers which was held all day yesterday. There was a very good attendance and a very fine spirit as well as one of the largest attendances of Chinese members which we have had for a long time. It has been quite impossible to get out the minutes of the meeting to accompany this letter, but I shall quote a few of the actions taken and comment on them.

The first matter taken up was the University Hospital. Dr. Sanford C. C. Chen had made a special trip to Nanking to inquire into hospital matters. Dr. Chao Shi-fah, whom we tried to get to take the chairmanship of the Hospital Administrative Committee, also came down and there were three other members of the Hospital staff present. A complete statement was made as to the present conditions within the Hospital. Among other things it was reported that repairs are now being made which Mr. Gee says are very good. There are conflicting opinions as to what is to be the next move of the military. Some say that they are getting it ready to turn back to the University; others that they are going to open it as a public government institution. The superintendent in charge told a contractor who has done much work for the University that they are getting it into good shape so that they would have more 'face' to turn it back to the University. However, whatever their intentions may be the Board of Managers appointed another Hospital Administrative Committee to do what they could to have the Hospital returned to the University authorities and reopen it at a later time on a much smaller scale than heretofore. Dr. Chao was asked to convene the meeting at Nanking which will be held soon. It was also voted to pay salaries through June 1927 to all the hospital staff, with a note that on account of present difficulties the Hospital would assume no further responsibility to any of its staff members. This wipes the slate clean and makes it possible for the new administrative committee to start with as many of the old staff as they wish and without necessitating their taking on any who might be expected to make trouble. Mr. C. T. Gee, the University engineer, who came down Wednesday to work over the estimates of losses went over the list of Hospital losses and as a result, we have had to bring up the amount to a total of \$75,000 for the Hospital alone. This includes property losses and hospital equipment and instruments. It is difficult to foretell what

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the Hospital Committee will do, but they have undertaken their responsibility in a very excellent spirit and I am sure will do just as much as they possibly can.

The losses of University property and equipment are also taken up. The estimated losses of property and equipment are as follows:

Residences - repairs	\$44,281.00
Middle School	14,435.00
Language School buildings only	5,922.00
Equipment, furniture, electric lights etc., heat, etc.	35,000.00
Hospital	75,000.00
5 residences, burned, at \$15,000.00	<u>75,000.00</u>
Total	\$249,638.00

We tried to get an expression of opinion from the Chinese members present as to what should be the policy with reference to reparations, but it was impossible to get any definite statement of opinion, much less any statement of policy which should be adopted by the University. The one thing the political situation is still rather uncertain and no one evidently wants to commit themselves as to what should be done. There was some feeling that it would be better just to allow the whole matter to stand until the political situation cleared up somewhat more. There was some feeling even that should we repair the properties there would still be danger of farther damage.

One definite thing which did come out of the discussion was an action that the Board of Managers authorized the Building and Property Committee to rent University houses on the following conditions:

- "(1) Lease for one year only, with strong clause to ensure that tenant will vacate if University wants use of residence, lease to be renewable on consent of University.
- (2) Repairs to be made at cost of tenant by the Building and Property Committee, not to exceed \$1500.00, same to apply on the rent.
- (3) University not to be responsible for loss to tenant due to looting, etc. of any amount of repairs in excess of rent to date."

The above action in no way involves the University financially and it will help to protect the properties. It is very desirable that certain repairs be made as early as possible because the deterioration during the summer months will be very, very heavy and unless repairs are undertaken at once, we must add to the present estimate at least 15 to 25%. The estimate of cost of repairs as indicated in the above figures has been made with very great care by Mr. Gee and represents contract prices. Mr. Gee seemed to feel that there would be no serious difficulty

in renting to quite a number of the University houses and so far as any one can see very few of them will be needed before the fall of 1928 by the foreign faculty. If, however, the houses are needed for University occupancy before the contract is normally ended, we can get them back.

Note was made of the fact that it would be impossible to start up the Middle School unless considerable was spent for repairs and equipment. Mr. Gee was asked to secure from Mr. C. F. Lau, the principal, a minimum estimate of what would be needed in the way of repairs or equipment to start the school in September.

Considerable time was spent in discussing items of registration and reorganization. The following actions were taken:

"Voted that this Board is in favor of taking steps toward registration.

"Vote that we appoint a committee to present to the Board of Managers a plan for the reorganization of the University, the same to be submitted to the Trustees for their approval.

"Voted that we authorize the committee to make preparation for registration. (It is understood that the Board of Managers and the Trustees shall give their approval before actual registration takes place).

"Voted that a committee of five be appointed with one ex-officio member.

"The following were appointed on this committee: Messrs. Crosby, Sanford C. C. Chen, Lu Tung-chen (alternate E. J. Birg), Lu Hing-fu (alternate C. A. Burch), Y. C. Chen (alternate C. Stanley Smith), and J. H. Reischer (alternate L. S. Kuo), Mr. Reischer to be convener of the committee."

There is no question at all but that ~~we~~ we must look forward to the matter of registration with the necessary reorganization to meet the present regulations of the Central Government. It is these regulations on which the Canton was reorganized and on which Shanghai Baptist College is now being reorganized. For your information, I am enclosing herewith a statement of the reorganization at Langham University with an English copy of the proposed by-laws of the Board of Directors. Several of the Chinese members of our Board of Managers, as well as several of our faculty, have indicated their approval of the Canton scheme and suggested a similar organization for the University of Henking. There, of course, have been no discussions yet, by the committee, but there was no dissention whatsoever in the meeting about registration provided, of course, that the regulations and conditions would allow religious liberty and the opportunity to conduct the school along Christian lines. There certainly will be no action taken out here that will involve the Board of Trustees until the Board of Trustees have taken action on whatever proposals might be made.

Summer school opens July 4th and closes August 15th. Commencement will be held tomorrow followed by an alumni luncheon to which a number of Shanghai alumni are going. There is very fine interest and spirit on the part of the alumni in the work and problems of the University.

Dear Kuo and Br. Chen were down at the meeting yesterday and both of them looked rather fagged and tired. It is difficult for us to appreciate the strain which these men have been under since March 24th. They are both very anxious about the action of the Board of Trustees in reference to the budget for 1927-28. I hope that we shall have a cable from you very soon now indicating that favorable action was taken. Some time ago when the administrative committee assumed responsibility and when the outlook was not very clear, they notified all members of the University on salary that the present school year ended June 30th and they could not be responsible for anything beyond that time. The faculty are now naturally asking about the future and while we can assure them in general terms that we fully expect to continue we can do it very much more confidently when we have final word from the trustees. I am anticipating that the Board of Trustees will certainly approve and make it possible for the Peking men to continue. We are under tremendous obligations to them and if anybody in the wide, wide world can bring the University through these troublous times, it is the group who are now doing their very best at Peking. There are a number of general items discussed in Occasional Letter No. 6, copies of which are going forward to you, so that it will not be necessary to repeat them here.

We are anxiously awaiting word from New York as it has been a long time since we have had letters from you all.

With kind regards and best wishes, I am

Yours very sincerely,

John H. Reiser
John H. Reiser.

JHR: hmg
(encls)

Please let us know if aches anything beams or bolts for repairs. JHR

Report on the Trip to Wusih and Changying Silkworm Demonstration Station

June 2-7 1927. Chen Yen-shan

On the morning of June 2nd. I went to Wusih with our extension material to give some lectures and moving pictures to our silkworm raising cooperators and neighbors around there at Chang Shiu and Mor Cho Chao. When I arrived to Wusih, I met Mr. Kuh Ying and Mr. Ma at the station. In the afternoon Dean Kuo also returned to Wusih after visiting our silkworm demonstration stations. Later Mr. Kuh and I were going to the country by boat and we arrived to the Chang Shiu station on the next morning. Mr. Miao and both of us went to visit our cooperators and they were very happy to see us as they have a very good harvest this year. In the afternoon all of our cooperators were gathered together at the cocoon buying company with their improved cocoons. Some samples were sent to the station to be exhibited with our charts and improved cocoons. All our cooperators' cocoons were weighed at the company. Although the price has not been settled but ten dollars per picul above the local market is to be assured. In the evening motion pictures were shown on the lawn in front of the station. Before the show Mr. Miao made a talk on the difficulties he met and things happened during the season and then two cooperators each gave a talk on the quality and benefit for raising our silkworms. I then told them the plan for our future work and need more of their cooperation. Their interest in such work is much more convinced than ever before. There were about 400 people came to the meeting and all of our cooperators happily returned while some others were sorry for not having raised our silkworms this year. On the next day there were many people came to order our silkworm eggs for the next year. In the evening moving pictures were given again on the lawn. There were about 500 people came to the meeting. More cooperators were enlisted after the show. The number of cooperators and amount of cocoons will be much more increased for the next year.

0369

Report on Wusih trip

-2-

On the morning of June 5th. I went to Mor Cho Chao station and arrived there in the late afternoon. In the evening moving pictures and lectures were given on the lawn. There were about 300 people came to the meeting. The next morning all of our cooperators were called to send their improved cocoons to Mr. Dong's company at Shiu Sing Chao! They were specially weighed and the price was 20 dollars per picul above the local cocoons. In the evening lecture and movy were given again on the lawn. There were about 400 people came to the meeting. There were many people came to order for our silkworm eggs for the next year. More than a hundred piculs of cocoon were enlisted before I left there. I came back to Nanking on the 7th of June.

The result of both of our silkworm demonstration stations is very good this year. Cooperators are all happy and willing to raise our silkworms. They are happy because they can market together so as to save so much trouble of crowding and get much higher price than for their own cocoons as ours are much better in both quality and quantity. The number of cooperators and amount of cocoons will be much more increased for the next year. The fame of our silkworm eggs will also be more extended. This is the most encouraging trip and happiest time I ever participated in the extension work.



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RECEIVED
UNIVERSITY
JUL 9 1927
POST OFFICE

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22037

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK



RUSSELL CARTER
LUCY LEPPER SHAW
ASSOCIATE TREASURERS
CLARENCE A. STEELE
ASSISTANT TREASURER

June 20th, 1927.

TRANSFER

of. recd

Miss Elsie M. Priest,
150 Fifth Avenue,
New York, N. Y.

Dear Miss Priest:

I have pleasure in handing you herewith Mr. Severance's check for \$2,000. just received this morning. I could not quite understand him the other day as he left the meeting when he said that he would send a check for four or five thousand dollars to be divided between the two accounts. From his letter this morning he makes it clear and he sends two checks of \$2,000. each, stating that \$2,000. was for the Presbyterian Board's account for the relief of its missionaries and \$2,000. for the University of Nanking. In speaking of the latter, he says it is to be used for the personal losses of missionaries and not for restoration of buildings.

Very sincerely yours,

Russell Carter

Associate Treasurer.

RC: MN

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9/20/27
Mr. Russell states that this
was followed up and that
presumably Miss Greene
has provided for this in
her will. *R.C.G.*

Pres. Sec'd

Nanking

INDEXED

June 20, 1927.

Mr. Russell Carter,
New York.

My dear Mr. Carter:

Just after you called regarding Miss Greene's proposal to establish a tuberculosis hospital connected with the University hospital, I was talking with Miss Van Vliet, who was superintendent of nurses in the hospital in Nanking. She is in much closer touch with the various matters connected with the hospital than I am, and in reply to my inquiry regarding the proposal, she told me that during the past two years the attitude toward a tubercular ward in Nanking had greatly changed.

Dr. Trimmer is very greatly interested in this phase of the work, and for the past two years they have been reserving the fourth floor of one of the dispensary buildings - or the old hospital building - for the purpose of caring exclusively for tubercular patients. She said that she believed all of the hospital staff would be very much in favor of accepting the gift, in order to establish such work on a moderate scale, it being the idea that Nanking would only care for the chronic cases, sending all others as formerly to Kuling. That is, if the fund could be arranged so that it would be partly endowment to care for the running expenses of such work. You may remember that we have a fairly large tract of land east to our present plant where tubercular cottages could be built. I believe there is sufficient land to take care of the number of cottages that we would feel necessary for the moderate plant that would be required.

I do not know how much value this additional information may be to you, but felt you should know the present situation. Miss Van Vliet's opinion would be undoubtedly the opinion of most of the staff. Dr. Hutcheson is very conservative and perhaps would feel hesitant. Dr. Trimmer is in New Jersey at present.

Cordially yours,

0373

COPY

THE NATIONAL COMMITTEE
YOUNG MEN'S CHRISTIAN ASSOCIATIONS OF CHINA

Shanghai, June 23, 1927

Mr. John H. Reisner,
Building.

Dear Reisner:

I found much during my visit to Nanking to depress me. The wrecked homes of the foreigners presented a pitiable spectacle. There was a feeling of disorganization in the city as a whole, although the apprehension and misgivings of an earlier period seemed to me in process of being rapidly supplanted by a spirit of hope. I was especially distressed by the dispirited condition of the Christian community as it was described to me and as I sensed it in my own few contacts. Apparently, the Christian community has not yet rallied from the shock of recent experiences.

A notable exception to the statement just made is the group of Christian students in Nanking University. I had a long talk with the President of the Student Y. M. C. A. (an old friend of mine) and one or two other officers in the Association. These told me that after the incident of March 24th a small group of Christian students got together and prepared a letter which they sent to every student in the University. In this letter they confessed the shortcomings of the Y. M. C. A. and expressed their intention to make it stand for more than it had in the life of the University. All students wishing to come into its fellowship on the basis of a definite Christian purpose were cordially invited to do so. As a result of this invitation, the membership of the University Y. M. C. A. was reduced from several hundred to forty students.

Chinese members of the National staff who have visited Nanking in recent weeks had reported to me the splendid spirit of this group. I sensed it at once and throughout my contact with those of its number I met, and was thrilled by it. I was told that the Christian Association in the University had probably not been so vital and vigorous in its Christian spirit for years. I was also told that it now occupies a higher place in the esteem of the non-Christian students than it has enjoyed for years.

I came away from Nanking feeling that what has happened in the Christian Association at the University is the thing which needs to happen in other Christian organizations in Nanking and elsewhere. If in each of them can be built up a small and living fellowship of people whose faith and courage have been purified and strengthened in the fires of difficulty, the gain to the Christian movement will be inestimable.

Cordially yours,

(Signed) Eugene E. Barnett

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER
MISS IRENE SHEPPARD

June 24, 1927
(Dictated June 22)



Miss Elsie M. Priest,
150 Fifth Avenue
New York City

TRANSFER

My dear Miss Priest:

Thank you very much for your note with the enclosed list of contributions for the University Emergency Fund. I am glad to see that Mr. Severance's gift has come in and also gifts from a number of other personal friends. I am writing specially to-day to Mr. Swasey and to the Commonwealth Fund and to Mr. Dayton of Minneapolis, and as soon as I can get to it will be glad to write some other personal letters asking for contributions.

I have a number of letters from Mr. Reisner, many of them I think letters which he has sent to Dr. Bowen also. I received this morning a letter from Mr. Reisner saying that they had just had a meeting and had passed a budget which they would be sending on soon to New York and to which they hoped we could send a speedy reply. Doubtless a copy of this will come to your office. Mr. Reisner says he hopes we can send him an answer by cable.

When they made up their budget he says they had in the beginning an estimated over expenditure of some \$40,000, but he intimates that he has some proposals to make as to how the difficulty can be met.

If in your correspondence you find that you could make use of any copies of our deputation report on China and Japan, please let me know and we can send you some extra copies.

Very cordially yours,

Robert E. Speer

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THE UNIVERSITY OF NANKING

NANKING, CHINA



PLEASE SEND REPLY TO
SHANGHAI OFFICE.

RECEIVED

TRANSFER

20 MUSEUM ROAD, ROOM 526
SHANGHAI, CHINA

JUL 16 1927

June 24, 1927.

Mr. Speer

Dr. R. E. Speer and Dr. A. J. Bowen,
150 Fifth Avenue,
New York City, U. S. A.

Dear Doctor Speer and Doctor Bowen:

Enclosed please find copy of the minutes of the meeting of the Board of Managers held June 16, 1927, and which were covered in my letter of June 17 to you. I have just reread this letter as well as the minutes and find there is little necessity for making further comments on the meeting.

The Hospital is now reported open and being managed by the government, evidently by the Surgenn-General. Some one from Nanking has reported that the authorities wish to return the Hospital to the University. My guess is that we shall get it back under our full control possibly fairly soon. An equally big problem is the organization of a hospital staff that will work together and carry on the institution.

A letter received from Mr. Charles T. Gee, under date of June 22, also has a bearing on the return of the hospital. Mr. Gee writes: "This is to inform you that the Bureau of Foreign Affairs sent a man yesterday afternoon to go round the University buildings to order the soldiers to move out within three days. I saw the soldiers in the Middle School and the Language School are getting busy to move out. This order seems applying to all the Missions' property. Will write you later on. Any information you may have with reference to the damage repairs I wish you will keep me posted."

A letter under date of June 21 received from Dr. Liu Kwoh-chuin gives the following information concerning commencement: "The Commencement programme took place last Saturday. It was a splendid meeting since the March 24 incident. Dr. Wu Chao-chu, the Minister of Foreign Affairs, gave the main speech. It was a calm, scholarly discussion of the difficulties and problems one must face upon entering the society. It differs very much from the hot-headed orations made by other Nationalist leaders which we frequently have chance to hear. At the commencement exercises we also have representatives from the Nationalist Government, the Provincial Government, the Educational Bureau, and from other similar institutions. Representatives from the Shanghai Alumni were also present. And we had a very joyful reception following the ex-

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June 24, 1927.

ercises." I have also heard from several others that commencement was considered quite a success, and that they were very much pleased with the number of people from the city who attended.

We have also had accounts concerning the Alumni meeting, which was attended by about two hundred and which was also considered quite a success. Han Ngan was elected president for the coming year.

Mr. Li Teh-i came down to Shanghai for a meeting yesterday of the Advisory Council of the China Christian Educational Association, representing Mr. Kuo. Mr. Li said that the afternoon before he started for Shanghai the College Administrative Committee had spent considerable time discussing and trying to run down a rumour that had just been received that the government wanted to take over and would take over the University. He also reported that, earlier, spies had been sent in to see various members of the faculty to locate possible sources of weakness within the University group, with the idea of finding a lever with which to take over the University. Evidently quite a number of people connected with the government have an eye on the University property and one can very easily see how it would appeal to them. I believe, however, that there is now no possibility of confiscation. Li Teh-i also reported that it was estimated that there were at least 36,000 office seekers in Nanking. Mr. Li acted as chairman of a committee who raised \$20,000 and took care of 7,000 people who were forced out of their homes during the fighting north of the river. He says that at least six out of seven people were forced to leave Chuchow.

Educationalists are considerably worried right now over the conflict in regulations and authority between the Central Government Educational Committee and the Provincial committees. Kiangsu and Chekiang have each adopted the French university system. One of the reasons assigned for this move is that they want to separate education from politics, which seems rather ridiculous in face of actual facts. When they actually get some education started again and some schools open, and have to provide the money, I imagine that they will soon drift away from this French organization. It seems to me to go absolutely against all Chinese psychology and I do not see how it is going to work out in practice. However, the situation is real enough to be causing a good deal of anxiety to educators, particularly those responsible for primary and middle schools.

At the meeting of the China Christian Educational Association Advisory Council there was Mr. Chen Yung-kwan who admitted the conflict in regulations between the various provinces and the Central Government, but he seemed to feel very confident that the Central Government regulations would prevail. He also

*of Lingnan Univ &
member of Cent Govt Ed. Committee*

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June 24, 1927.

said very positively that the government does not want the mission schools to close, nor does it wish to confiscate mission property. The government does want, however, the schools to register and to be amenable to the government regulations, which seems to me quite all right, provided, of course, the regulations are such that a Christian institution can function.

There is no blinking the fact that among a certain group of government officials, including those who are primarily interested in education, there is a strong opinion in favour of confiscation of many of the mission properties. Suspicion seems to be rather widespread and deep rooted as to the purposes of Christian institutions, including hospitals and schools. The report of the Educational Commission two or three years ago seems to have added to this suspicion. It seems to me that there ought not to be any longer any question of the good intentions of the Christian bodies to meet all possible just demands made by the government to bring themselves into line with governmental regulations in the conduct of private schools.

Miss Gless left yesterday and we were indeed sorry to see her go. Mr. Owen is still planning to leave on July 22, and Miss Purcell is making plans for a much needed vacation between the middle of July and the first of September. Our own plans are to remain here in Shanghai throughout the summer.

So far as the general situation is concerned, I am feeling a little more hopeful that things will quiet down a little more rapidly than they have up to this time. The action of the Ministry of Foreign Affairs in Nanking in voluntarily clearing out the soldiers from foreign properties seems to me a good omen and I am quite sure that foreign missionaries and foreign mission work as a whole has had and still retains the confidence of the better group of Chinese, but during these days we are dealing not with reason but with emotions and until these quiet down a bit it will be difficult to proceed on any other basis.

If a cable does not come within a few days telling us of the action of the Trustees with reference to our budget for next year, I shall probably get a cable off to you. The men in Nanking are very anxious to know whether or not they can proceed with their plans and sign up contracts with the teachers next year

Mr. Bowen's letter of May 30 is just in and we are glad to have some details of the campaign, which we all hope will be a great success. However, it looks to me as if a lot of personal work will have to be done if the funds desired are to be realized.

I do hope that Miss Priest decides to come out even for

0378

R. E. Speer and A. J. Bowen - #

June 24, 1927

a year. What we shall do if she does not come constitutes a very, very difficult problem and one which must be decided very soon, because if she comes it will be much easier to make the transition between treasurers than if the books have to be turned over to some one who knows nothing at all about them.

With kind regards and best wishes, I am,

Very sincerely yours,

John H. Reiser

*copy to Mr Bowen
" " Central Office*

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Nanking

TRANSFER

June 25, 1927.

Dr. R. E. Speer,
156 Fifth Ave. New York.

My dear Dr. Speer:

In reply to your letter of June 24th:

This morning I called your office and learned that you had not yet received a copy of the budget for the year 1927-1928. Accordingly I am enclosing a copy of the budget as presented by the field together with a copy of the minutes of the Executive-finance committee of the Board of Managers. Mr. Garside has already forwarded to you a new summary sheet which it seemed wise to make inasmuch as the summary sheet of this budget does not agree with the detailed budget, which I believe is correct. Besides there were a few additional items which the field did not have sufficient information at hand to include. You will note that the total shortage on the new summary sheet is about six thousand Mexican. There were many problems, I know, for the field to decide, and I am not sure that all the difficulties will be met even if the budget is finally balanced.

For your information, Dr. Stephen J. Corey wired yesterday that his board would send out nine thousand of our appeals, attending to the details of mailing from St. Louis. After consultation with Mr. Garside, we placed the order to have additional copies printed and sent to him. The new issue will be the same in every particular except it will be dated July 1st instead of May 27th.

I shall be very glad to have three copies of the deputation report. It is very kind of you to offer to let us have the same.

Thank you very much for your cooperation in connection with the campaign. Money has been coming in very slowly this past week, but I feel quite hopeful that this new issue may bring some results. I regret that I cannot "see it through" but as I am to sail for China August 16th, I must have a few weeks with my family, and shall try to leave for New Hampshire about July 1st.

Cordially yours,

0380

John & Reissner

THE UNIVERSITY OF NANKING

NANKING, CHINA

NANKING

20 MUSEUM ROAD, ROOM 526

SHANGHAI, CHINA

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

July 1, 1927.

Mr. Speer ✓
Drs. R. E. Speer and A. J. Bowen,
150 Fifth Avenue,
New York City, U. S. A.

Dear Dr. Speer and Mr. Bowen:

There are a number of matters that have come up since my last letter to you of June 24 that I want to report. We have been so busy that it is impossible to get out an occasional letter this week but I hope to have one ready for the boat which leaves next week end, giving more general news than this letter will contain. There have been several meetings to discuss the problem of the University Hospital and the actions that were taken are found in the attached minutes of Informal Lunch Discussion Regarding the University Hospital and in the minutes of the meeting of the Committee on Reorganization and Registration, both attached hereto.

As you will note, no definite action was taken with reference to the Hospital but the whole matter was referred to a full meeting of the Board of Managers, which is to be called for July 12, to consider the report of the Committee on Reorganization and Registration. Just what is behind the taking over of the Hospital and the public announcement that was made in the official organ of the Nationalist party we do not know. Some seem to feel that it is a test case and others that the matter is not so serious as this. In view of some of the items mentioned at the meeting of the Committee on Reorganization and Registration dealing with the reported instructions to the Political Bureau, as well as the actual interview by a very high official of the Nationalist government, there is reason to believe the Hospital could very easily become a test case. I, personally, feel that a protest must be made, and many others feel the same way, but we also feel that the matter could be best dealt with by the full Board of Managers rather than by a Board committee. I have taken the matter up with Mr. John Davis, American Consul, and he felt it would be wise to put in a protest through the Consulate-General here, which he said he would be glad to do. There was sufficient feeling against this to make it unwise to proceed without further action, but I should not be at all surprised if it came to a protest through these channels.

The minutes of the meeting of the Committee on Reorganization and Registration held June 29 do not need much comment, I think. Please also remember that this is the

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July 1, 1927.

first draft of these minutes and has been passed around to the members present and will be subject to revision later if necessary. There is a strong feeling on the part of both the foreign and many Chinese members of the Board of Managers that whatever reorganization seems necessary the active control must remain in the hands of the church bodies and not in the hands of the alumni body, and so far as I can see effective reorganization can be brought about along these lines. Please note that these minutes do not call for any action by the Board of Trustees until they have been reconsidered by the full Board of Managers. I am sending them along, however, to keep you in close touch with the way matters are developing and what are some of the problems which we are facing.

A letter received by Sanford C. C. Chen from Dr. K. C. Liu expresses the opinion of the College Administrative Committee with reference to registration, as follows: "It is the unanimous opinion of the College Administrative Committee that, considered from every point of view, the University should register as soon as possible with the Nationalist Government if it wants to maintain itself as a private institution. This of course means that we shall comply with every rule and regulation that the Government has set up for the private schools. For us it means the readjustment of the relations between the Board of Trustees and the Administration. It means that we shall organize a new board which shall have full authority over the University and this body shall be Chinese, at least dominantly Chinese. We therefore make suggestions toward the organization of the Board. We hope you will bring them before your committee at its next meeting. While our suggestions may not be feasible or practicable in its details we believe something of this sort must be done if we are going to maintain our school. We have in view the regulations published by the Central Educational Administrative Committee and the special ruling of the Educational Commissioner of Chekiang, when we are preparing our plans. We shall be glad if you will reach some conclusion ere long."

The following quotations from a letter from Dean Kuo to me will indicate his feelings toward a number of our present problems. He writes: "Dr. Y. G. Chen is going to attend the meeting of the Committee on Reorganization. Yesterday's paper had an advertisement, or rather a formal public notice put out by the National Educational Committee, which states that every private institution should be registered before August first, according to the rules and regulations of the Nationalist government, that is, those issued while the government was at Canton. I hope the Committee on Reorganization can hasten its work and will not lose any time. Yesterday we had a visitor from the Nationalist government. I am sure Dr. Chen will tell you the story (see p. 2 of minutes of Committee on Reorganization and Registration). Another thing we should take care of is to get the right men for our Board of Managers. We should take

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July 1, 1927.

extreme care to avoid inviting persons who are not in accord with the government. Mr. Wu of the Normal School makes still more trouble. He persuaded the Nationalist party to ask the use of our Rural Normal School. Of course we refused very flatly. We are just wondering whether they will occupy it by force or not. I hope you will speak to Mr. Hsu Chen when he comes to Shanghai. Probably he can persuade the party not to use it."

The above paragraphs and the incidents set forth in the minutes will indicate somewhat of the atmosphere under which our men have been working in Nanking. I call these matters to your particular attention to indicate that were it not for their loyalty, ability, and faith in the future of the institution we should begin to look for some evidences of a weakening on the part of the men at Nanking. I do not discover this at all and I hope that the Board of Trustees has already taken such action as is necessary to indicate our confidence in the administrative committees and the guarantee of the budget so that the University may go forward during the coming year. We can be sure that the men at Nanking will do their level best and under these conditions the least that we can do is to back them up to the very limit.

In my letter of June 24 I quoted a letter under date of June 22 from Mr. Charles T. Gee, saying that the University buildings were being cleared of soldiers. On June 23 Mr. Gee wrote as follows: "This is a short note to tell you that the Middle School is occupied again this morning by another group of soldiers just arrived. They promised to move out within one week. Mr. Kung had a hard time this morning to claim back the furniture." Practically all of the foreign houses were reoccupied, but the Ministry of foreign affairs got busy again, as indicated by the following quotation from a letter from Mr. Chow Ming-i: "Yesterday Mr. Chang Ken-nien, one of our graduates of the two year business course, is now one of the important officers in the Bureau of Foreign Affairs of the Nationalist government. He came to drive all soldiers off the houses. We hope there will be no more of them to come and live in these houses." We can only share in the hope expressed by Mr. Chow. The encouraging feature in the situation is the activity of the Foreign Affairs people in trying to keep the soldiers away.

With reference to foreigners getting back to Nanking to undertake some teaching work in the University by September, the best information I have seen is the following paragraph taken from a letter from Dean ^{Kup} to Mr. Buck: "Very glad to get your letter dated June 15th. I have been in Shanghai many times since the March 24th incident. Every time I met Mr. Reisner, we talked about the problem of asking you to come back as soon as possible. We are very anxious to have you come back, since you have left us so long already. Did you get the news reported in Shanghai papers that "every student is weeping for teachers?" If not

0383

July 1, 1927.

every one, many of them do. However, we have not made formal request, because the residences have not been all evacuated yet, because the public sentiment has been disturbed by the recent advance of Japanese soldiers in Shantung Province, and because the unhappy arrangement which happened some time ago at Soochow University. We will consider every angle very thoroughly before we make any definite recommendations as we are not only wanting the foreign faculties to come back but also wanting them to work successfully and to live happily." I think there is no question at all about the very sincere desire on the part of our faculty and students for foreigners to return but they are trying to be as wise about our return as changing circumstances permit.

I am enclosing herewith printed copies of the Educational Regulations of the Nationalist Government issued in Canton in November 1926.

Letters from President Bowen and Miss Priest came on the last mail. We have had no word from the June 9 meeting of the Board of Managers. We are glad to learn of Miss Priest's willingness to return but it is a keen disappointment that you feel it wise for her not to get here before the middle of September. Just what we will do in the interim has not been decided, but naturally the University cannot go almost two months without a treasurer.

With kind regards and best wishes to all, I am,

Yours very sincerely,

John H. Reisner
John H. Reisner.

Copies sent to
Dr. R. E. Speer,
Dr. A. J. Bowen,
New York Office.

*I feel we can negotiate these
for them of reorganization without
jeopardizing our major purposes &
rights.*

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RECEIVED
JUN 28 1927

MINUTES OF INFORMAL LUNCH DISCUSSION REGARDING THE
UNIVERSITY HOSPITAL - June 28, 1927.

Present:- Messrs. Sanford C. C. Chen, Chao, L. J.
Birney, T. C. Woo, Stanley Smith, P. H. Hwa, C. A. Burch,
E. Marx, and J. H. Reisner.

After a long discussion it was the consensus of opinion that an immediate protest should be made against the occupation of the University Hospital as indicated in the public advertisement quoted below, and that the form and method of the protest should be referred to the Committee on Reorganization and Registration at its meeting June 29. The notice regarding the University Hospital appeared in the Republican Daily News, June 27, 1927, as follows:

"The Kuleo Hospital was registered as a result of a union meeting of representatives of the Nanking Municipality, the Commissioner of Foreign Affairs, the Medical Department of the Headquarters of the Nationalist Army, the Nanking Police Office, together with the Chinese members of the Hospital Board, who petitioned the Nationalist Government through the Headquarters of the Nationalist Army. Regarding the debts and obligations incurred by the former American administration the present administration is not responsible hereafter.

(Signed) Kuleo Hospital,
June 16, 1927."

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Let draft ref: Mr. Sheer.

MEETING OF COMMITTEE ON REORGANIZATION AND REGISTRATION,
BOARD OF MANAGERS OF THE UNIVERSITY OF NANKING
June 29, 1927

Members: Messrs. Sanford C. C. Chen, Y. G. Chen (alternate C. Stanley Smith), E. H. Cressy, Li Ming-fu (alternate C. A. Burch), T. C. Woo (alternate L. J. Birney), and J. H. Reisner, ex officio (alternate T. S. Kuo).

The Committee on Reorganization and Registration met at 9.30 A. M. on June 29, 1927, in room 307 of The Missions Building, Shanghai. There were present Messrs. Sanford C. C. Chen, Y. G. Chen, Cressy, Reisner and T. C. Woo, and Mr. Burch, alternate for Li Ming-fu.

The Committee was organized as follows: Mr. E. H. Cressy, chairman; Mr. T. C. Woo, vice chairman; and Mr. Reisner, secretary.

The meeting first discussed some of the problems which confronted the University in the matter of reorganization. Mr. Reisner suggested that there had been recent changes in the by-laws of the University which made possible a Chinese majority on the Board of Managers, and that we should try to use the present constitution and by-laws of the University as a basis for any changes in reorganization rather than try to write an entirely new instrument. He indicated also that the constitution and the by-laws had from the very beginning provided for an increased measure of control in the affairs of the University by the Chinese.

Mr. T. C. Woo said that he felt the Board of Managers should be enlarged, that its scope of power should be increased, that it should have larger responsibilities, and that some of the rights now inherent in the Board of Trustees should be transferred to the field Board of Managers. He suggested that we must have a Chinese president who would be in close touch with the government and who was, at the same time, an outstanding Christian. (Attention was called to the fact that at the present time the Board of Managers has on it seventeen Chinese and seven foreigners - or there was a place provided for such a ration)

Mr. Sanford C. C. Chen said he agreed with what Messrs. Woo and Reisner had said. He felt, however, that there was entirely too much pressure being placed on Chinese Christians at the present time by the Political Bureau of the Army as well as by the party councils. As an illustration in point, he reported that Hu Han-min had ordered the Propaganda Bureau to make slogans to break down the University of Nanking. He said that the lower grade of officials, students, and propagandists were by far the most difficult to deal with and that registration would eliminate much of this trouble. He therefore urged immediate registration.

Dr. Y. G. Chen said that as a citizen of the Republic he was more concerned with registration than organization and that ~~the former was the most important problem immediately before us.~~

0386

the former was the most important problem immediately before us. He recounted a recent experience indicating interest on the part of quite a few Chinese as well as a growing public opinion among certain people that the government should take over the University of Nanking. Last Sunday, he said, the daughter of Mr. Nu Tze-sen, who is Executive Secretary of the Central Committee and chairman of the Provincial Civil Government (practically Civil Governor), came to the University to call on the administrators. As it was Sunday she was unable to see anybody but gave word to a student, who carried it to Mr. Chen, that the government was thinking of taking back the University of Nanking. The father is a Christian. She wanted to talk over the terms of transition. On Monday afternoon the father came and said that he understood the University could be taken over. The Administrative Committee told him that there was no such understanding, to which he replied, "If that is the case, I shall refrain from any remarks." Dr. Chen used this illustration to show the necessity of registering and of taking immediate steps to do so.

Mr. Burch asked what steps it would be necessary to take with the Trustees to enable the Board of Managers to proceed with registration. After discussion it was felt that a few points where the rights of the Trustees might be transferred to the Board of Managers might be decided upon and these Trustees cabled for their consent to these. It was felt that most of the powers of the Trustees should be transferred to the Board of Managers. The Trustees would, however, still retain the ownership of property and the obligation to supply funds.

The question was raised whether the Board of Managers could elect a president.

It was felt that in applying for registration the first step would be to register the Board in China, and then this Board would make a legal agreement with the Trustees as to lease of property, etc., as in the case of Lingnan and Shanghai College. If the Trustees granted the lease it would be sufficient to allow the board in China to go ahead with registration before the lease was actually signed. It was very urgent that the Board of Trustees be notified of the necessity to register the University before August 1, 1927.

To meet the regulations for registration it was felt that it would be necessary, instead of having the missions elect two Chinese and two foreign members to the Board of Managers, to have the missions appoint the two foreign members and the various church organizations elect the two Chinese members. After considerable discussion it was

VOTED that we ask the Board of Managers to cable the Board of Trustees asking for their official sanction of the following changes, the legal details to be worked out later:

- (1) That the name of the Board of Managers be changed to Board of Directors.
- (2) That the Board of Directors have authority to elect a Chinese president.
- (3) That the Board of Trustees lease the University property for a period of five years to the Board of Directors.
- (4) That the Board of Trustees transfer all matters of internal control to the Board of Directors.

~~The cases~~

VOTED that a subcommittee of two or three be appointed to work out the details of the regulations that would be necessitated by the preceding action. (Messrs. T. C. Woo, Sanford C. C. Chen and Cressy were appointed on this committee.)

VOTED that ~~the~~ a special meeting of the full Board of Managers be called for Tuesday, July 12, to consider the report of the subcommittee of the Committee on Reorganization and Registration.

After considerable discussion the Committee voted to ask Mr. Sanford C. C. Chen to send to the educational authorities, both provincial and national, for their information, a statement containing (1) news of the appointment of a Committee on Reorganization and Registration, (2) notification that a committee was now at work preparing to carry out the terms of registration as promulgated by the Nationalist government, and (3) notification that a special meeting of the Board of Managers was being called to act on the recommendations of the subcommittee of the Committee on Reorganization and Registration.

The question of granting of degrees by the Regents of the University of the State of New York under the reorganization anticipated was raised, but it was felt that this was a matter that the Trustees must decide.

VOTED that we refer to the Board of Managers at the meeting to be held July 12 the matter of protest over the taking over of the University Hospital, an account of which is found below:

Notice regarding the University Hospital appearing in The Republican Daily News, June 27, 1927.

see special meeting report.

"The Kuleo Hospital was registered as a result of a union meeting of representatives of the Nanking Municipality, the Commissioner of Foreign Affairs, the Medical Department of the Headquarters of the Nationalist Army, the Nanking Police Office, together with the Chinese members of the Hospital Board, who petitioned the Nationalist Government through the Headquarters of the Nationalist Army. Regarding the debts and obligations incurred by the former American administration the present administration is not responsible hereafter.

(Signed) Kuleo Hospital,
June 16, 1927."

Respectfully submitted,

John H. Reisner, Secretary.

Nanking

University of Nanking

July 15, 1927.

Dr. Robert E. Spear,
156 Fifth Avenue,
New York City.

Dear Dr. Spear,

We have your letter of July 13th, inquiring as to what information we have sent Mr. Reiser regarding the financial actions of the Trustees, particularly those of the Budget Committee. Immediately after the budget was acted on, June 29th, Miss Priest and I drafted a rather full cable summarizing the action. We called up your office to ask your approval, but as it was the end of the week we found it would not be possible to reach you until the following Monday. As the cablegram had been mentioned in the meeting and there seemed general approval of sending such a message, we deemed it unnecessary to await any further instructions and sent the cablegram on at once. I followed it up by the first mail with a covering letter, together with copies of the minutes of the meeting. Thus Mr. Reiser should have received full information with the least possible delay.

Our office has received the three copies of the Deputation Report on Japan and China, and thank for your courtesy in sending them.

We are placing in the University of Nanking files the copy of the minutes of the fifth meeting of the China Famine Fund Committee, which you sent this office some three weeks ago. Should another copy of these minutes reach us later, we will forward one copy to you.

Faithfully yours,

BAG/G

0389

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

FOREIGN DEPARTMENT

ROBERT E. SPEER
ARTHUR J. BROWN
STANLEY WHITE
GEORGE T. SCOTT
MRS. CHARLES K. ROYS
W. REGINALD WHEELER
MISS IRENE SHEPPARD

August 3, 1927



TRANSFER

Mr. B. A. Garside,
China Union Universities
150 Fifth Avenue
New York City

Dear Mr. Garside:

Your letter of August 2 is received during Dr. Speer's absence on vacation and will be held for him until his return in September.

The following paragraph from a letter received this morning from Mr. Harry Clemons may need an early reply:

" I suppose that a formal resignation from the University of Nanking is not necessary. If it is desired, however, I shall be grateful if you will inform me. The re-outfit allowance and the salary payments from the Board of Trustees have been most generous, and most gladly received."

Mr. Clemons gives his summer address as 407 Rockaway Street, Boonton, New Jersey and states that beginning with September he will be at the University of Virginia Library with address at Charlottesville.

When Dr. Speer returns to the office we will call attention to the fact that this word has been passed on to your office.

Sincerely yours,

Susan C. Bidwell

Secretary to Dr. Robert E. Speer

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C O P Y

The University of the State of New York
The State Department of Education
Albany

Augustus S. Downing
Deputy Commissioner of Education.

August 5, 1927

President Robert E. Speer
Board of Trustees
University of Nanking
156 Fifth Avenue
New York City

My dear President Speer:

I have your letter of July 25th and am much interested in what you say about the conditions of the University of Nanking and Ginling College. Under date of June 24th we received a letter from Mrs. Thurston enclosing transcripts of records of the graduates. These I have approved and the diplomas are now in the process of preparation.

I have also approved the issuing of a diploma to Miss Tsai Kwei whose transcript was sent separate from the others.

I have also approved the issuing of a diploma to Miss Hwang Yu-tsun of the Class of 1926 whose transcript was sent in some time ago.

I have today written to Mrs. Thurston at Room 409, 23 Yuen Ming Yuen Road, Shanghai, China, stating these facts.

It is with the deepest regret that I learn of the death of Vice President Williams.

It is fortunate that the University buildings were not destroyed and that the Ginling property was entirely unharmed. I am glad to know that the institutions went on through the efforts of the loyal Chinese staff and that the summer sessions are being held in order to make up any deficiencies that can possibly be made up in such a session.

You undoubtedly know that I am retiring on September 1st and so hereafter any correspondence in regard to this matter will come to the office of Dr. James Sullivan who succeeded me as Assistant Commissioner for Higher Education.

With most cordial regard and pleasant memories of our associations through all these years, I am

Very sincerely yours,

(Signed) Augustus S. Downing

P.S. - There are 17 candidates for degrees
(16 of the class of 1927 and one for the
class of 1926). The diplomas cost \$5.00
a piece making a total of \$85.00.

A.S.D

0392

C O P Y

The University of the State of New York
The State Department of Education
Albany

Augustus S. Downing
Deputy Commissioner of Education.

August 5, 1927

President Robert E. Speer
Board of Trustees
University of Nanking
156 Fifth Avenue
New York City

My dear President Speer:

I have your letter of July 25th and am much interested in what you say about the conditions of the University of Nanking and Ginling College. Under date of June 24th we received a letter from Mrs. Thurston enclosing transcripts of records of the graduates. These I have approved and the diplomas are now in the process of preparation.

I have also approved the issuing of a diploma to Miss Tsai Kwei whose transcript was sent separate from the others.

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I have today written to Mrs. Thurston at Room 409, 23 Yuen Ming Yuen Road, Shanghai, China, stating these facts.

It is with the deepest regret that I learn of the death of Vice President Williams.

It is fortunate that the University buildings were not destroyed and that the Ginling property was entirely unharmed. I am glad to know that the institutions went on through the efforts of the loyal Chinese staff and that the summer sessions are being held in order to make up any deficiencies that can possibly be made up in such a session.

You undoubtedly know that I am retiring on September 1st and so hereafter any correspondence in regard to this matter will come to the office of Dr. James Sullivan who succeeded me as Assistant Commissioner for Higher Education.

With most cordial regard and pleasant memories of our associations through all these years, I am

Very sincerely yours,

(Signed) Augustus S. Downing

P.S. - There are 17 candidates for degrees
(16 of the class of 1927 and one for the
class of 1926). The diplomas cost \$5.00
a piece making a total of \$85.00.

A.S.D

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The University of the State of New York
The State Department of Education
Albany

August 1, 1927
Honorable Board of Regents
The University of the State of New York
Albany

August 1, 1927

President Robert W. Dowling
No. 14 of Emory
University of Maryland
150 North Avenue
New York City

I have your letter of July 18th and am much interested in what you say about the conditions of the University of Maryland and the College Under date of June 21st he received a letter from Mr. Dowling enclosing transcripts of records of the graduates. These I have approved and the diplomas are now in the process of preparation.

I have also approved the issuing of a diploma to Miss Tami Noel whose transcript was sent separate from the others.

I have also approved the issuing of a diploma to Miss Wang Yr-tsun of the class of 1926 whose transcript was sent in some time ago.

I have today written to Mr. Dowling at Room 403, 23 West 44th Street, New York City, stating these facts.

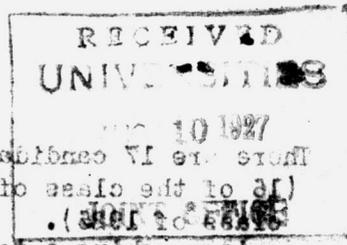
It is with the deepest regret that I learn of the death of Miss Tami Noel. It is fortunate that the University buildings were not destroyed and that the building property was entirely unharmed. I am glad to know that the institutions went on during the absence of the local Chinese staff and that the summer sessions are being held in order to make up any deficiencies that can possibly be made up in such a season.

You undoubtedly know that I am retiring on September 1st and so herewith my course orders in regard to this matter will come to the office of Dr. James Sullivan who succeeded me as Assistant Commissioner for Higher Education.

With most cordial regard and pleasant memories of our association through all these years, I am

Very sincerely yours,

(Signed) Augustus J. Downing



There are 17 candidates for degrees (16 of the class of 1927 and one for the class of 1926). The diplomas cost \$5.00 a piece making a total of \$85.00.

A.S.D.

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2223

23 Wall Street
New York

TRANSFER

August 17, 1927

Dear Dr. Speer,

At the request of Messrs. Thomas W. Lamont, Dwight
W. Morrow and Thomas Cochran I am sending you their checks for \$250.
each as subscriptions to the fund you are raising for the relief of
missioners who suffered so grievously at Nanking. I wish at the
same time to add my own check for \$25. to this object. I shall ap-
preciate your acknowledgment of these subscriptions.

With kind personal regards to you and Dr. Brown,

I am,

Very truly yours,

Walter Egan

Rev. Robert E. Speer,
Presbyterian Church in the USA,
156 Fifth Avenue,
New York City.

P.S. I have neglected to explain that action in this matter was
taken on your letter to Vernon Munroe which he forwarded
from Litchfield.

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TRANSFER

Nanking

MINUTE ADOPTED BY THE BOARD OF FOREIGN MISSIONS
of the Presbyterian Church in the U.S.A.
at its meeting, September 19, 1927

The Presbyterian Board of Foreign Missions gave careful consideration to the action of the Trustees of the University of Nanking, taken on September 14, 1927, reorganizing the administration of the University. While the Board believes that this important step could be taken more satisfactorily at a later period when the present, extreme confusion of national reconstruction in China has abated, nevertheless, in view of all the circumstances, the Board voted to assent to the action of the Trustees in the projected readjustment for the proposed period of five years with the understanding that the Board's future contribution of missionary force and funds would ordinarily be such as would be allocated by the Board's agencies in China from their normal resources and that a positive Christian purpose and program will be continued under the new system of administration. So far as this Board is concerned, it participates in the University of Nanking with the expectation that the University will promote the Christian religion and with full faith that the Founders and Directors of the University will continue to enhance its vital Christian character and influence.

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TRANSFER

MINUTE ADOPTED BY THE BOARD OF FOREIGN MISSIONS
of the Presbyterian Church in the U.S.A.
at its meeting, September 13, 1927

The Presbyterian Board of Foreign Missions gave careful consideration to the action of the Trustees of the University of Nanking, taken on September 14, 1927, reorganizing the administration of the University. While the Board believes that this important step could be taken more satisfactorily at a later period when the present, extreme confusion of national reconstruction in China has abated, nevertheless, in view of all the circumstances, the Board voted to assent to the action of the Trustees in the projected readjustment for the proposed period of five years with the understanding that the Board's future contribution of missionary force and funds would ordinarily be such as would be allocated by the Board's agencies in China from their normal resources and that positive Christian purpose and program will be continued under the new system of administration. So far as this Board is concerned, it participates in the University of Nanking with the expectation that the University will promote the Christian religion and with full faith that the Founders and Directors of the University will continue to enhance its vital Christian character and influence.

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TRANSFER

Nanking

University of Nanking

October 13, 1927

Dr. George T. Scott,
156 Fifth Avenue,
New York, N.Y.

My dear Dr. Scott:

We would call to your attention that at the present time there are vacancies on the Presbyterian quota of the staff of the University of Nanking for which it is hoped the Presbyterian Board will be willing to follow its usual procedure of supplying a cash equivalent amounting to US \$1500.00 a year.

Our records indicate the following vacancies from the Hospital staff:

Dr. J. H. Daniels - We understand that Dr. Daniels is now in Minneapolis, Minn., and is no longer on Presbyterian Board support.

From the University general, Mr. J. M. Speers, Jr., Mr. Speers is now in America and we understand that he has either gone off Board support or will soon do so.

Through the death of Dr. John E. Williams another vacancy on the Presbyterian staff was made, but since we understand that Mrs. Williams is to continue to receive support from the Presbyterian Board for the time being we do not know what financial adjustment with the University the Board will wish to make. The University is anxious to obtain, if possible the cash grant in lieu of this place on the Presbyterian quota but if this amount cannot be granted in full possibly the Presbyterian Board will be able to make some partial adjustment at least.

The information from this office does not indicate any other vacancies on the Presbyterian quota, but if such other vacancies exist we are confident that the Board will provide generously for them.

The date or dates at which such cash grants are to begin will probably have to be settled in the light of special circumstances. We request that these dates be placed as early as possible because the emergency condition of the University of Nanking makes it absolutely essential that all possible support be received this year.

Very respectfully yours,

Secretary
University of Nanking

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TRANSFER

Nanking

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University of Nanking

October 17, 1927

Mr. Russell Carter,
166 Fifth Avenue,
New York, N.Y.

My dear Mr. Carter:

Under the terms of Action No.4 at a meeting of the Presbyterian Board on August 21, 1924 it is necessary that the University of Nanking make proper adjustment with the Presbyterian Board as to the return travel and furlough salary of Mr. and Mrs. S.J. Mills.

According to this action the University of Nanking is to assume full responsibility of Mr. and Mrs. Mills's salary from October 1, 1924. The Presbyterian Board agrees, however, to provide an equitable share of one way travel expenses of their next furlough (they sailed for China on August 8, 1920). If our understanding is correct the University of Nanking therefore owes the Presbyterian Board for the following items:

1. Furlough salary of Mr. and Mrs. Mills since their arrival in America. According to a vote of the University of Nanking Trustees, members of the staff not expecting to return to China are to be paid not more than six months furlough salary. So our office is not authorized to pay more than this length of furlough salary to the Presbyterian Board on behalf of Mr. and Mrs. Mills.

2. An equitable portion of Mr. Mills's travel expenses on return to the United States. The office of the Associated Mission Treasurers of Shanghai reports that they advanced gold \$1,694.44 to Mr. and Mrs. Mills for their return travel, but probably some readjustment was made by the office of the Presbyterian Board Treasurer here in New York so that this figure will be modified somewhat. Mr. and Mrs. Mills were under Presbyterian support from August 8, 1920 to October 1, 1924. They were supported by the University of Nanking on the field from October 1, 1924 to April 1, 1927. Thus Mr. and Mrs. Mills served under the Presbyterian Board for 62% of the time they were in China during this last term, and under the University of Nanking for the remaining 38%. Since the Presbyterian Board paid all of their outgoing expenses, it would seem a fair basis of adjustment to have the Presbyterian Board assume 24% of their return travel and the University the remaining 76%. If some other adjustment would seem more equitable we will be glad to discuss the matter further.

If you will send this office at your convenience a statement showing what the University of Nanking owes the Presbyterian Board both for the

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Mr. R. Carter-2

10/17/27

forlough salary of Mr. and Mrs. Mills and for its share in their return travel we will be happy to settle this account with you.

Very cordially yours,

Secretary
University of Nanking

BAG-H

Date of arrival A. F. Apr. 22/27
" " " home Apr. 28/27

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TRANSFER

THE BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

October 20, 1927

INDEXED



Mr. B. A. Garside, Secretary,
University of Nanking,
150 Fifth Avenue,
New York, New York.

Dear Mr. Garside:

The following action was taken by the Presbyterian Board at its meeting of Monday, October 17:

"In making adjustment with Nanking University on account of temporary financial vacancies in the Board's quota of six members of the University staff (e.g. Dr. John B. Williams, Dr. J. H. Daniels, Mr. James M. Speers, Jr.), the Board voted to assume for itself the extra travel and similar emergency expenditures and to accept credit for only the regular financial allowances actually paid out during the University's fiscal year. Associate Treasurer Carter was authorized to make payments on these terms at the rate of \$1500. Gold per year for each vacancy."

We suggest that adjustment be made at the end of the University fiscal year when we know what we have actually paid out before assuming responsibility for the vacancies.

Sincerely yours,
GEORGE T. SCOTT

By *G.T.S.*

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

152 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

October 19, 1927



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TRANSFER

**THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.**

156 FIFTH AVENUE
NEW YORK

RUSSELL CARTER
LUCY LEPPER SHAW
ASSOCIATE TREASURERS

CLARENCE A. STEELE
ASSISTANT TREASURER

C-C

INDEXED

October 31st, 1927.

Mr. B. A. Garside, Secretary,
University of Nanking,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:-

In reply to your letter of October 17th, 1927, may I say that I was on jury duty all last week, -hence the delay.

I have checked up your figures and they seem to me to be correct. The actual amount of travel disbursements for return of Mr. and Mrs. S. J. Mills and family to the U. S. was \$1,582.40. The only question that I would raise is as to whether it would be fairer to take the round trip travel expenses as a basis for division rather than to make an adjustment on the basis of the expense of the trip from China to the U. S.

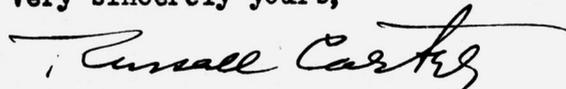
The outgoing travel amounted to	\$832.49
" return " " "	1,582.40
" round trip " " "	<u>\$2,414.89</u>

62% of the round trip would amount to \$1,497.23

24% of \$1,582.40 equals	\$379.78	and adding to this the
outgoing travel of	832.49	
would make our Board pay	<u>\$1,212.27</u>	as against \$1,497.23

Ordinarily when we are figuring proportionate travel expense we figure it on the basis of round trip. Of course our Board would not care to follow this practice with outside Boards unless this is customary, but it seems the fairer way, and if it does to you, this would make the University of Nanking's proportion of the travel \$917.66. Adding to this \$1,050.00, six months' home allowance for Mr. and Mrs. Mills, \$300.00 allowance for the children, and \$150.00 for rent would make a total of \$2,417.66.

Very sincerely yours,



Associate Treasurer.

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TRANSFER



University of Nanking

November 4, 1927

Dr. Robert E. Speer,
156 Fifth Avenue,
New York, N.Y.

My dear Dr. Speer:

We are sending you herewith a copy of the proposed statement to be used by the Emergency Committee of the University of Nanking to accompany the letters which they are to write to selected lists of friends of the University. This has been revised in accordance with the suggestions of the various members of the Committee based on the original draft of the statement sent out last week.

If this statement is now satisfactory to all of you whose names are to be signed to it we will immediately undertake the printing of whatever supply is needed. If any further changes are to be made we would request that you suggest them to us at once so that the printing can go forward with the least possible delay.

You will note that this statement as it now stands simply presents the need but does not make a clear cut appeal for funds. It has been our thought that this definite appeal is to be embodied in the letters accompanying this printed statement. Do you feel that this statement should also contain the appeal?

May we hear from you without delay?

Faithfully yours,

Secretary
University of Nanking

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Enc.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

November 14, 1927

Dictated 9am.

OFFICE OF SECRETARY



TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

My dear Mr. Garside,

I have your note with regard to the appeal for Nanking. I would certainly include in the appeal a direct request for financial help and state that the money could be sent to any of the signatories but especially to Mr . Russell Carter, whose address ought to be added for this purpose. I do not think that anything will come of the appeal itself. We shall have to rely on the personal letters which accompany it or the personal interviews which members of the Board are willing to have with friends in regard to it.

Do not let us delay any longer to see if five or six members of the Board will not each undertake to raise four or five thousand dollars. I will be glad to write some more letter, but I do think that some of the others should take a hand and do what I have been very glad to do already.

Please let me know what progress you make in the matter.

Very cordially yours,

Robert E. Speer

RES:C.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.
NEW YORK, N.Y.

Dear Sirs:

I have the honor to acknowledge the receipt of your letter of the 11th inst. regarding the matter mentioned therein. The same has been referred to the appropriate authorities for their consideration.

I am, Sir, very respectfully,
Yours truly,
[Signature]

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TRANSFER

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INDEXED

UNIVERSITY OF NANKING

November 19, 1927

Dr. Geo. T. Scott,
155 Fifth Avenue
New York, N.Y.

My dear Dr. Scott:

May we formally bring to your attention the following action taken on November 17th by the Committee on Emergency Fund of the University of Nanking Trustees, and request that you bring this to the attention of the Board of Foreign Missions of the Presbyterian Church in the U.S.A.:

"CEP-354 VOTED that the Board of Foreign Missions of the Presbyterian Church in the U.S.A., the Board of Foreign Missions of the Methodist Episcopal Church and the United Christian Missionary Society each be asked to assume responsibility for \$7,000.00 of the present emergency deficit and that the American Baptist Foreign Mission Society be similarly requested to assume responsibility for \$3,000.00."

Faithfully yours,

Secretary

BAG-H

CC: Dr. R. E. Spear

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY



Nanking

November 22, 1927

Mr. B. A. Garside, Secretary,
The University of Nanking,
150 Fifth Avenue,
New York, New York.

TRANSFER
INDEXED

Dear Mr. Garside:

Re Emergency Appeal of Nanking University

The action of the Nanking Trustees of November 7 presenting a request to the cooperating Mission Boards of the University was placed before the Presbyterian Board at its meeting yesterday, November 21, and the following action was taken:

"The Board was gratified to learn of the commendable way in which Nanking University is carrying on amid many adverse circumstances. In response to the request of the Nanking Trustees that the Presbyterian Board assume responsibility for \$7,000. as its pro rata share of the \$25,000. emergency deficit of the University, the Board directed that this particular need be included within its China Emergency appeal, that effort be made to secure designated gifts, and that later report be made regarding receipts."

Inasmuch as the actual relationships and activities of the Presbyterian Board in this matter would be channeled through our Home Base Department, I suggest that any questions regarding it be discussed with Dr. William P. Schell and Mr. G. H. Trull to whom I am sending a copy of this my letter to you.

My personal solicitation for this Nanking appeal will be coordinated with whatever Dr. Schell and Mr. Trull plan to do in a more general way.

Trusting that the necessary funds can be secured, I am

Sincerely yours,

George T. Scott
George T. Scott.

GTS-G

Copy to Dr. Schell
Copy to Mr. Trull

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copy to Miss Price

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK



RUSSELL CARTER
LUCY LEPPER SHAW
ASSOCIATE TREASURERS
CLARENCE A. STEELE
ASSISTANT TREASURER



November 26th, 1927.

TRANSFER

Mr. B. A. Garside, Secretary,
China Union Universities,
150 Fifth Avenue, New York, N. Y.

Dear Mr. Garside:

I would like to clear with you the amount due Nanking University from the Presbyterian Board on account of Dr. J. E. Williams, Dr. J. H. Daniels and Mr. James M. Speers, Jr. on account of temporary financial vacancies in the Board's quota of six members of the University staff at the rate of \$1,300. per year for each vacancy.

In the case of Mr. James M. Speers, Jr., the Board paid this salary for six months to September 30th, 1927. There is therefore due the University for one-half the year, of \$650. As a matter of fact, within these six months the Board paid more than the entire \$1,300. on Mr. Speers' account.

In the case of Dr. J. H. Daniels, the Board paid his salary for three months. Three-quarters of the year at \$1,300. would be \$975. From this, however, should be deducted children's allowance for an additional period, July and August, amounting to \$133.33 leaving a balance due the University of \$841.67.

We have been continuing salary to Mrs. Williams and will be doing so until March 31st, 1928, so that I suppose there is really nothing to pay on Dr. William's account.

We are therefore enclosing herewith our check in the amount of \$1,491.67.

If with these funds in hand it is now possible for you to pay in return what is due the Presbyterian Board from the University we would appreciate it in that it would clear these items within our fiscal year and before the busy closing months.

Yours very sincerely,

Russell Carter
G.M.B.
Associate Treasurer.

RC:MN
Enc.

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University of Nanking

December 1, 1927

Mr. Russell Carter,
156 Fifth Avenue,
New York, N.Y.

My dear Mr. Carter:

We are sincerely grateful for your letter of November 26th with its enclosed remittance of \$1481.67 covering payments by the Presbyterian Board on account of temporary financial vacancies in the Board's quota for Dr. J. E. Williams, Dr. J. H. Daniels and Mr. James M. Speers, Jr. We feel that the Presbyterian Board has been most generous in this settlement and only hope that the other cooperating boards will do as well.

I am glad to find that it is possible for us to repay the Presbyterian Board the amount of \$2,417.66 due for payments you have made to Mr. S. J. Mills for travel and furlough allowances. This payment leaves our Nanking account with a pretty small working balance but we hope that we may soon begin to get results from our latest emergency appeal so that the tide will begin to swing the other way.

Very sincerely yours,

BAG-H

P.S. Please note that the attached check for \$2,417.66 should be countersigned by you before it is banked.

0413

TRANSPET

Mr. Garfield Jones JOK
Dec 11/27

Extracts from Letters of D. B. S. Morris written during a visit to Nanking

November 30, 1927. "We went first to the Williams' house to leave our baggage and where there is a bedroom for us. The house had been repaired for the University to use as a social center and with some extra bedrooms for Chinese. Externally it looked the same but inside it seemed Oh, so tragically different. I was glad to go there first; it seemed almost a necessity but I knew there I should have to face the memory of the supreme cost of that fateful day in March. Many memories came crowding upon me of those early days in Nanking with Jack Williams for he came to China the year after I did. Those were happy days, when after our daily language study, exhausted mentally we found relaxation in tennis or riding our ponies or walks on the city wall and always with much conversation about things Chinese and problems and plans for the work. Jack was always the kind, thoughtful, Christian friend. China never had a truer lover and now his grave is in the little foreign cemetery with those other Nanking saints

"who from their labours rest."

His house in spite of desolate emptiness and spattered walls and plaster, broken by the nails on which soldiers had evidently hung their clothing, will always speak to me of friendly hospitality and Christian love, and what is best of all, at its very gate still stands unharmed and "carrying on" the University, which he loved, the crowning of his life work, and in the lives of the young men, who go out from this institution to build the new China the life of Jack Williams will live on for years to come."

November 1, 1927. "This has been rather a depressing day and I have constantly to keep my will in action and not let hope and faith falter..... In Bailie Hall I saw the bullet holes in the window glass and in the ceiling and other places. Then we went to the top floor where, on that never-to-be-forgotten day the women and children hid on one side under the eaves and the men on the other. I saw the room where that remarkable military official sat and told the Americans that the Nationalist government was like that of Abraham Lincoln and at the same time his soldiers were allowed his very eyes to rob the missionaries of clothing, eyeglasses and anything they fancied."

December 4, 1927. "This morning we went to the University chapel. The preacher was Herman Liu, of the Y. M. C. A. His subject was Christianity and the present revolution and he made a stirring appeal for more and better Christians to meet the present crisis. The congregation of about one hundred and fifty students was very attentive and responsive. A Ginling student played the piano and the hymns were well sung. Altogether it was a most inspiring service. I met Dr. Ch'en, President of the University, and some of the fine University faculty and I came away with deep thanksgiving and great hope for the future. Such a group as that is worth all that it has cost in mission funds and buildings and in personal work and sacrifice. China cannot fail as long as there are such Christians among her leaders."

December 5, 1927. "Dr. Ch'en was with us at lunch and we had a delightful time. He is perfectly splendid and I cannot imagine a better man for the place. We talked a little about politics but I did

in
not gain much information. After lunch Mr. Dju Chi-chang (a graduate of the University and now in charge of the church at Fu Dong) came to take us to the various centers of our work in the city. He was a splendid and inspiring guide. He told us much of his own experiences with the soldiers and one felt how much he had suffered and what heavy responsibilities he had carried. He is a member of the Kuohmingtang party but when they came only recently and asked him to help in some party organization he refused and gave as his reason that he did not feel the party was being true to its principles. When he was asked "What principles?" he said "Religious liberty." He continued, "You take churches like our Hupchihai Church, like the Episcopal Church (St. Paul's) and do not let the Christians worship in them. I am a Christian and I cannot help the party unless it changes these things." Surely one cannot find anything weakkneed or indefinite about such a stand as that. Such fearless Christian testimony must leave a real impression wherever it is made.

"..... Everywhere on walls and buildings throughout the city are extracts from the "Three Principles" and posters, miles and miles of them "Tataoing" ("Down with") everything. Where is this all leading to? When everything is pulled down will there be any strength left for building up? One is constantly tempted to be discouraged. What has kept me optimistic is the thought of those two institutions by the old Drum Tower, Ginling and the University, unharmed by the looting and running smoothly under most difficult conditions. By continuing their constructive Christian work in the face of disintegrating and destructive forces, these institutions are bringing new hope to the friends of Christian Missions and are an important factor in hastening the return to normal conditions.

"This is a time for us to keep a firmer hold upon our New Testament and then, taking our stand under the Cross of Jesus to open our hearts for more of His sacrificial love and with Dr. Ch'en, Mr. Dju and all that fine group of men and women who are loyally 'carrying on,' with them in the foreground we can steadily face what is happening in China today and not lose our faith in the present or our hope in the future."

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 or our hope in the future."



S. ...

Nanking

TRANSFER

University of Nanking

December 6, 1927

Dr. George T. Scott,
156 Fifth Avenue
New York, N.Y.

My dear Dr.Scott:

We are sincerely grateful for your letter of December 5th and its enclosed check for \$1,000.00 representing a contribution to the emergency needs of the University of Nanking given by Mrs. James M. Cushman, 815 Fifth Avenue, New York City. We are today sending Mrs. Cushman a receipt and an appreciative acknowledgment.

This contribution will be credited on our books to the Presbyterian Board's \$7,000. Any other contribution coming either from the Presbyterian Board or coming direct to this office from sources that can be recognized as Presbyterian we will credit in this same way.

Very sincerely yours,

BAG-H

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